

What: WVA Finance Committee Meeting Date & Time: February 18, 2021; 3:00-4:00 p.m. PT

Location: Zoom/Webinar Meeting

To register for the meeting, please review the <u>Public Comment Protocol</u> then email <u>wvameetings@wavaccine.org</u> at least two business days in advance of the meeting.

# WVA Agendas are subject to revision up to and including the time of the meeting.

Notice: The meeting may be recorded for the benefit of the minute-taker. The WVA intends to delete the recording after the minutes are approved.

# **Agenda for Finance Committee Meeting**

Approx. Time	Page		Торіс	Presented by:
3:00			Welcome & Introductions     a. Notification of Recording	J. Zell
3:05-3:15	3-19	*	Financial Overview     a. Status Update	L. Walker/P. Miller
3:15-3:40	20-33	*	3. Assessment/Budget Process Discussion a. WVA Reserve Targets b. Assessment Grid Options c. Cash Modeling d. Annual Budget	J. Zell/P. Miller
3:40-3:55	34-39	*	Investment Policy Statement Review     a. Vote to Recommend IPS Changes to the Board	J. Zell
4:00			5. Closing	P. Auerbach
*Indicates agenda	item attach	ed		•



# February 18, 2021 WVA Meeting of the Finance Committee Proposed Form of Votes

The following are suggested forms of votes only. They are intended to be an aid to facilitate work by individual directors and committee members.

# **Items under Agenda Section 3:**

VOTED: To recommend the changes to the WVA's Investment Policy Statement as

presented in the meeting materials.

[To recommend the changes to the WVA's Investment Policy Statement with

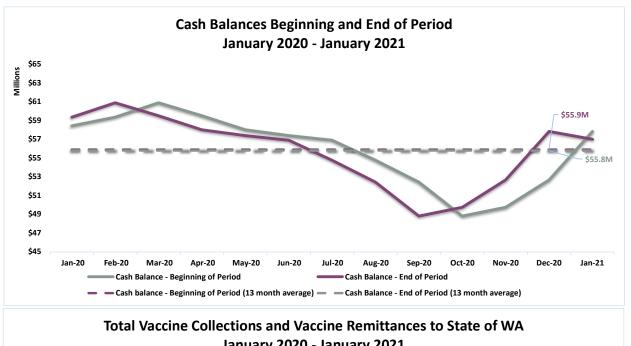
the changes suggested at the meeting.]

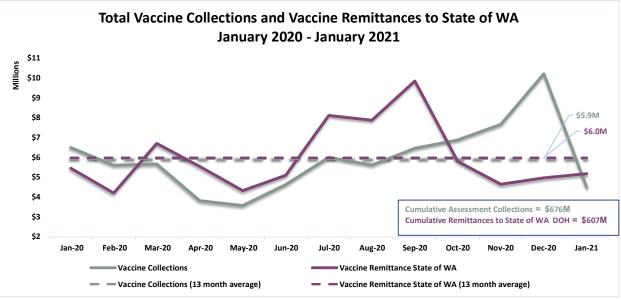


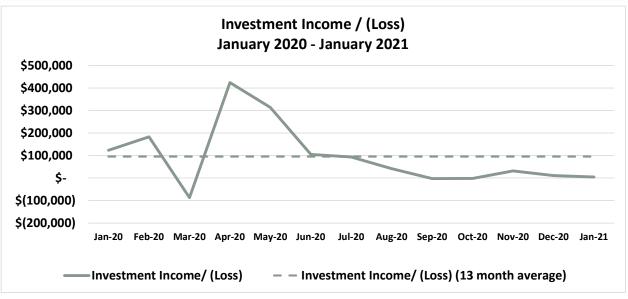
# WASHINGTON VACCINE ASSOCIATION UNAUDITED FINANCIAL STATEMENTS FOR THE SEVEN MONTHS ENDED January 31, 2021

With Supplemental Informational Reporting

Prepared by Helms & Company, Inc., Administrator







### Washington Vaccine Association Statement of Cash Flows For the Periods Ended

	J	K	L	М	M	0	Р	Q	R	S	Т	U	V		Q
	Month 1/31/2020	Month 2/29/2020	Month 3/31/2020	Month 4/30/2020	Month 5/31/2020	Month 6/30/2020	Month 7/31/2020	Month 8/31/2020	Month 9/30/2020	Month 10/31/2020	Month 11/30/2020	Month 12/31/2020	Month 1/31/2021		13 Month Average
1 Cash balance - beginning	\$ 58,400,151	\$ 59,339,593	\$ 60,865,088	\$ 59,489,029	\$ 57,990,368	\$ 57,377,494	\$ 56,887,146	\$ 54,756,134	\$ 52,414,390	\$ 48,816,638	\$ 49,741,742	\$ 52,655,537	\$ 57,802,418	_\$_	55,759,009
Inflows:															
2 Vaccine collections	6,491,637	5,610,679	5,666,245	3,825,663	3,577,333	4,633,406	6,002,328	5,612,609	6,458,449	6,874,561	7,653,271	10,198,444	4,490,717	\$	6,144,482
3 Interest income - payers	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	-
4 Investment income/ (loss)	122,871	183,013	(87,471)	423,706	313,654	104,782	93,280	41,498	(2,857)	(1,665)	31,728	10,991	4,909	\$	103,774
5 Total inflows	6,614,508	5,793,692	5,578,774	4,249,370	3,890,987	4,738,188	6,095,608	5,654,107	6,455,592	6,872,896	7,684,999	10,209,435	4,495,626	\$	6,248,256
Outflows:															
Program															
6 Vaccine remittance State of WA	(5,457,734)	(4,210,312)	(6,700,296)	(5,545,185)	(4,329,177)	(5,101,201)	(8,109,512)	(7,860,758)	(9,829,901)	(5,801,760)	(4,646,177)	(4,969,621)	(5,182,384)	\$	(5,955,382)
Administration															
7 Direct Processing Costs	(66,363)	(28,499)	(60,213)	(65,432)	(65,432)	(66,479)	(7,015)	(65,432)	(134,939)	(70,542)	(66,475)	(3,250)	(87,605)		\$ (69,812)
8 Executive Director Costs and Support Fees		(19,783)	(18,392)	(28,841)	(43,093)	(20,417)	(18,673)	(21,723)	(17,762)	(22,370)	(20,953)	(17,762)	(19,093)		\$ (19,213)
9 Provider and Payer Education and Outreach								(5,125)		(10,501)	(11,717)	(3,861)	(775)		\$ (2,400)
10 Administrative Costs	(37,558)	(6,603)		(16,673)	(63,160)	(40,438)	(91,421)	(42,812)	(70,742)	(42,618)	(25,883)	(51,560)	(18,586)		\$ (41,806)
11 Other Discretionary Expenditures	(113,411)	(3,000)	(175,932)	(91,900)	(3,000)							(16,500)			\$ (31,288)
12 Total Administration	(217,332)	(57,885)	(254,537)	(202,846)	(174,684)	(127,335)	(117,109)	(135,092)	(223,444)	(146,031)	(125,028)	(92,933)	(126,059)		\$ (164,519)
13 Net all other outflows		-	-	-	-	-	-	-	-	-	-	-	<u>-</u>		\$ -
14 Total outflows	(5,675,066)	(4,268,197)	(6,954,833)	(5,748,031)	(4,503,861)	(5,228,536)	(8,226,621)	(7,995,850)	(10,053,345)	(5,947,791)	(4,771,205)	(5,062,554)	(5,308,443)	_	\$ (6,119,901)
15 Net Cash Incr (decr) for period	939,442	1,525,495	(1,376,059)	(1,498,661)	(612,874)	(490,348)	(2,131,013)	(2,341,743)	(3,597,753)	925,105	2,913,794	5,146,881	(812,817)		\$ 128,355
16 Cash balance - end of period	\$ 59,339,593	\$ 60,865,088	\$ 59,489,029	\$ 57,990,368	\$ 57,377,494	\$ 56,887,146	\$ 54,756,134	\$ 52,414,390	\$ 48,816,638	\$ 49,741,742	\$ 52,655,537	\$ 57,802,418	\$ 56,989,601		\$ 55,887,364

Note: Cash balance includes amounts in KeyBank and Morgan Stanley

# Washington Vaccine Association Statement of Financial Position As of January 31, 2021

# **ASSETS**

1	Current Assets	
2	Cash and Cash Equivalents	\$ 1,142,985
3	Accounts Receivable	-
4	Investments	55,846,616
5	Members Estimated Collectible Assessments	6,787,746
6	Prepaid Vaccine	5,144,900
7	Prepaid Administrative Services	-
8	Total Current Assets	68,922,247
9	Total Assets	\$ 68,922,247
	LIABILITIES AND NET ASSETS	
10	Current Liabilities	
11	Accounts Payable	\$ 77,386
12	Other Accruals	249,770
13	Total Current Liabilities	 327,156
14	Assessments Collected in Excess of Vaccine Funding	
	and Administrative Activities	 68,595,091
15	Total Liabilities	68,922,247
16	Total Liabilities and Net Assets	\$ 68,922,247

		Statement of Activities and Changes in Net Assets									
			Α	В	С		D	E	F		
			Month En	ded January 31,	2021		Month	n Ended January 31,	2020		
		Ad	ministrative	Vaccine	Total		Administrative	Vaccine	Total		
			Revenues / Va	accine Expenses	S						
1	Assessment Activity:			-							
2	Assessments	\$	(679,629) \$	5,148,818	\$ 4,469,189	\$	341,920	\$ 6,314,924	\$ 6,656,844		
3	Recoveries		-	63,223	63,223						
4	Estimated Over (Under) Collections		-	-	· <u>-</u>		-	-	-		
5	Refunds		(24,117)	_	(24,117)		(24,883)		(24,883)		
6	Estimated 2% Waste		(97,790)	_	(97,790)		(95,249)	-	(95,249)		
7	Estimated Price Variance and Denial		(17,563)	_	(17,563)		(310,237)	-	(310,237)		
8	DOH Replenishment		-	(4,982,603)	(4,982,603)			(4,463,419)	(4,463,419)		
9	Adjustment to Correct Inventory		-	-	-		-	•	-		
10	DOH Cost Recovery Admin Charge		(78,919)	_	(78,919)		(73,965)	-	(73,965)		
11	Interest Income on Assessments		-	-	-		-	-	-		
12	Net Assessment Activity		(898,018)	229,438	(668,580)		(162,414)	1,851,505	1,689,091		
13	Investment Activity:										
14	Interest and Dividend Income - Morgan Stanley		104,050	-	104,050		127,456	-	127,456		
15	Realized Gain/(Loss) on Investments - Morgan Stanley		21,159	-	21,159		123	-	123		
16	Unrealized Gain/(Loss) on Investments - Morgan Stanley		(109,657)	-	(109,657)		42,730	-	42,730		
17	Investment Management Expenses		(10,668)	-	(10,668)		(11,616)	-	(11,616)		
18	Interest Income - KeyBank		25	-	25		6,908	-	6,908		
19	Net Investment Activity		4,909	-	4,909		165,601	-	165,601		
20	Net Revenues		(893,109)	229,438	(663,671)		3,187	1,851,505	1,854,692		

ა	tatement of Activities a					
	A Month End	B	С	D Month End	E 2020	F
	Administrative	led January 31, 2021 Vaccine	Total	Administrative	ed January 31, 2020 Vaccine	Total
		Expenses	iotai	Administrative	vaccine	iotai
21 Administrative Expenses:	Other	zxperises				
22 Direct Processing Costs						
23 Helms & Company (Previously KidsVax)	65,432	_	65,432	167,982	_	167,982
24 Lockbox Image Conversion and Clearinghouse Intake (OrboGraph)		_	9,872	23,557	_	23,557
25 Clearinghouse Intake Processing (Availity, Zelis)	4,510		4,510	23,337		23,337
26 Lockbox Fees	5,372	_	5,372	7,128	_	7,128
27 CollaborateMD	457	_	457	7,120		7,120
28 Total Direct Processing Costs	85,643		85,643	198,667		198,667
29	00,040		00,040	130,007	_	150,007
30 Executive Director Costs and Related Support Fees						
31 Executive Director Salary	17,167	_	17,167	18,544	_	18,544
32 Payroll Taxes	1,580	_	1,580	10,044	_	10,044
33 Leased Employee per Check Fee	195	_	195	_	_	_
34 Executive Director Travel and Lodging, Education, and Other	564	_	564	_	_	_
35 Technology Support (Desktop and Telephony)	335	_	335	1,028	_	1,028
36 Total Executive Director Costs and Related Support Fees	19,841		19,841	19,572		19,572
37	10,041		10,041	15,572	_	13,012
38 Provider and Payer Education and Outreach						
39 Provider Education Materials, Development and Printing	_	_	_	_	_	_
40 Postage	8	_	8	_		_
41 Website and Information Technology	-	_	-	-		_
42 Technical Consultant - Margaret Lane	775	_	775	_		_
43 Conferences and Education Sessions, Including Travel and Meals	773	-	773	-	-	_
44 Provider Office Training Sessions, Including Travel and Meals	•	-	-	-	•	-
45 Advertising and Sponsorships	-	-	-	-	•	-
46 Hospitality	-	-	-	-	•	-
47 Subcontractor Assistance	•	-	-	-	•	-
48 Total Provider and Payer Education and Outreach	783	-		<u>-</u>	•	
49	703	-	703	-	•	-
50 Administrative Costs						
51 Legal Counsel	2,428		2,428	(141)		(141)
52 Audit Fees	2,420	-	2,420	(141)	-	(141)
53 Government Relations, Including Travel, Meals, and Consultants	-	-	-	-	•	-
54 Registered Agent Fee	-	-	-	-	•	-
55 Bank Fees	•	-	-	-	•	-
56 Investment Management Fees	_	_	_	_	-	_
57 Office Supplies and Equipment	433	_	433	_		_
58 Rent, ELM and Storage Facility		_		_		_
59 Other Admin Support Provided by Lessor	_	_	_	_		_
60 Board Retreat and Meetings	_	_	_	_		_
61 Insurance	-	-	-			_
62 Cyber Liability	10,786	_	10,786	11,742		11,742
63 Directors and Officers	10,700	_	10,700	11,772		11,742
64 General Liability	_	_	_	_		_
65 Total Administrative Costs	13,647		13,647	11,601		11,601
66	13,047	-	13,047	11,001	-	11,001
67 Other Discretionary Expenditures						
68 Conversion/Implementation Cost		_	_	_	_	
69 Tricare Legislative & Administrative Services		-	-	•	•	-
70 Executive Director and Other Contractor Bonus	-	-	-	•	•	-
71 Denied Claims Recovery Expenses	5,250	-	5,250	•	•	-
72 Direct Healthcare Practices Operations	3,230	-	3,230	-	•	-
73 Covid-19 Expenses	1,750	- -	1,750	•	-	-
10 OOTIG-10 Expended	1,730	-	1,730			

	Α	В	С	D	E	F
	Month En	ided January 31, 2021	1	Month End	led January 31, 2020	
	Administrative	Vaccine	Total	Administrative	Vaccine	Total
Total Other Discretionary Expenditures	7,000	-	7,000	-	-	-
74 Total Administrative Expenses	126,914	-	126,914	229,840	-	229,840
75 Total Change in Unrestricted Net Assets	\$ (1,020,023) \$	229,438 \$	(790,585)	\$ (226,653) \$	1,851,505 \$	1,624,852

		Statement	of Activities and	d Changes in	Net Assets			
			Α	В	С	D	E	F
			Month End	led January 31	, 2021	For Seven M	onths Ended January	31, 2021
		Adı	ninistrative	Vaccine	Total	Administrative	Vaccine	Total
			D / W	: <b>-</b>				
	A A -4i-i4		Revenues / Vacc	ine Expenses				
1	Assessment Activity:							
2	Assessments	\$	(679,629) \$	5,148,818	. , ,	\$ 904,536		
3	Recoveries		-	63,223	63,223	-	3,852,990	3,852,990
4	Estimated Over (Under) Collections		-	-	-	-	-	-
5	Refunds		(24,117)	-	(24,117)	(211,193)	-	(211,193)
6	Estimated 2% Waste		(97,790)	-	(97,790)	(779,888)	-	(779,888)
7	Estimated Price Variance and 3% Denial		(17,563)	-	(17,563)	(198,908)	-	(198,908)
8	DOH Replenishment		-	(4,982,603)	(4,982,603)	-	(42,817,993)	(42,817,993)
9	Adjustment to Correct Inventory		-	-	-	1,034,189	(8,860,993)	(7,826,804)
10	DOH Cost Recovery Admin Charge		(78,919)	-	(78,919)	(610,861)	-	(610,861)
11	Interest Income on Assessments		-	-	-	-	-	-
12	Net Assessment Activity		(898,018)	229,438	(668,580)	 137,875	(4,962,453)	(4,824,578)
13	Investment Activity:							
14	Interest and Dividend Income - Morgan Stanley		104,050	-	104,050	709,702	-	709,702
15	Realized Gain/(Loss) on Investments - Morgan Stanley		21,159	-	21,159	125,089	-	125,089
16	Unrealized Gain/(Loss) on Investments - Morgan Stanley		(109,657)	-	(109,657)	(625,383)	-	(625,383)
17	Investment Management Expenses		(10,668)	-	(10,668)	(76,249)	-	(76,249)
18	Interest Income - KeyBank		25	-	25	256	-	256
19	Net Investment Activity		4,909	-	4,909	133,415	-	133,415
20	Net Revenues		(893,109)	229,438	(663,671)	271,290	(8,039,606)	(4,691,163)

		tement of Activities and A	В	С	D	E	F
			ed January 31, 2021	· ·		s Ended January 31, 202	1
		Administrative	Vaccine	Total	Administrative	Vaccine	
				Total	Administrative	vaccine	Total
		Other Exp	enses				
	Administrative Expenses:						
22	Direct Processing Costs						
23	Helms & Company (Previously KidsVax)	65,432	-	65,432	458,024	-	458,024
24	Lockbox Image Conversion and Clearinghouse Intake (OrboGraph)	9,872	-	9,872	76,794	-	76,794
25	Clearinghouse Intake Processing (Availity, Zelis)	4,510	-	4,510	9,190	-	9,190
26	Lockbox Fees	5,372	-	5,372	28,587	-	28,587
27	CollaborateMD	457	-	457	835	-	835
28	Total Direct Processing Costs	85,643	-	85,643	573,430		573,430
29		33,013		00,010	0.0,.00		0.0,.00
30	Executive Director Costs and Related Support Fees						
	• • • • • • • • • • • • • • • • • • • •	47.467		47.467	110 776		440 776
31	Executive Director Salary	17,167	-	17,167	119,776	-	119,776
32	Payroll Taxes	1,580	-	1,580	5,282	-	5,282
33	Leased Employee per Check Fee	195	-	195	1,365	-	1,365
34	Executive Director Travel and Lodging, Education, and Other	564	-	564	9,580	-	9,580
35	Technology Support (Desktop and Telephony)	335	-	335	2,915	-	2,915
36	Total Executive Director Costs and Related Support Fees	19,841	-	19,841	138,918	-	138,918
37							
38	Provider and Payer Education and Outreach						
39	Provider Education Materials, Development and Printing	_	_	_	30,535	_	30,535
40	Postage	8		8	167		167
41	Website and Information Technology	0	-	0		-	
		-	•	-	4,085	-	4,085
42	Technical Consultant - Margaret Lane	775	-	775	3,054	-	3,054
43	Conferences and Education Sessions, Including Travel and Meals	-	-	-	-	-	-
44	Provider Office Training Sessions, Including Travel and Meals	-	-	-	-	-	-
45	Advertising and Sponsorships	-	-	-	-	-	-
46	Hospitality	-	-	-	613	-	613
47	Subcontractor Assistance	-	-	-	-	-	-
48	Total Provider and Payer Education and Outreach	783	-	783	38,454	-	38,454
49	•				·		
50	Administrative Costs						
51	Legal Counsel	2,428	_	2,428	64,698	_	64,698
52	Audit Fees	2,420		2,420	15,467		15,467
		-	-	-	13,407	-	13,407
53	Government Relations, Including Travel, Meals, and Consultants	-	-	-	-	-	•
54	Registered Agent Fee	-	-	-	-	-	•
55	Bank Fees	-	-	-	-	-	-
56	Investment Management Fees	-	-	-	-	-	-
57	Office Supplies and Equipment	433	-	433	6,720	-	6,720
58	Rent, ELM and Storage Facility	-	-	-	252	-	252
59	Other Admin Support Provided by Lessor	-	-	-	-	-	-
60	Board Retreat and Meetings	<u>-</u>	-	-	-	-	
61	Insurance						
62	Cyber Liability	10,786	_	10,786	10,786	_	10,786
63	Directors and Officers	10,700	_	10,700	10,700	_	10,700
		-	-	-	29.752	-	20.752
64	General Liability		•	<del></del> -	38,753	<del>-</del>	38,753
65	Total Administrative Costs	13,647	-	13,647	136,676	-	136,676
66							
67	Other Discretionary Expenditures						
68	Conversion/Implementation Cost		-	-	16,500	-	16,500
69	Tricare Legislative & Administrative Services	-	-	-	-	-	-
70	Executive Director and Other Contractor Bonus	-	-	-		-	-
71	Denied Claims Recovery Expenses	5,250	-	5,250	15,750	-	15,750
72	Direct Healthcare Practices Operations	-,	-	-,	,	-	-
73	Covid-19 Expenses	1,750	_	1,750	12,250		12,250
	Total Other Discretionary Expenditures	7,000		7,000	44,500		44,500

Unaudited - For Management Purposes - See Attached Notes Prepared by Helms And Company, Inc.

		Otateme	it of Activities and	onunges in Net	733013			
			Α	В	С	D	E	F
			Month End	ed January 31, 202	21	For Seven Month	is Ended January 31	, 2021
		Α	dministrative	Vaccine	Total	Administrative	Vaccine	Total
74	Total Administrative Expenses		126,914	_	126,914	 931,978	-	931,978
	·		·			·		
75	Total Change in Unrestricted Net Assets	\$	(1,020,023) \$	229,438 \$	(790,585)	\$ (660,688) \$	(8,039,606) \$	(5,623,141)

		Statement o	f Activities and Cl	hanges in Net Ass	sets				
		Α	В	С		D	E	F	_
		For Seven I	Months Ended Janu	ary 31, 2021		For Seven I	Months Ended Janua	ry 31, 2020	
		Administrative	Vaccine	Total		Administrative	Vaccine	To	tal
		F	Revenues / Vaccine	Expenses					
1	Assessment Activity:								
2	Assessments	\$ 904,536	\$ 42,863,543	\$ 43,768,079	\$	5,243,985	\$ 45,047,977	\$ 50,291,90	62
3	Recoveries	-	3,852,990	3,852,990					
4	Estimated Over (Under) Collections	-	-	-		124,879	223,247	348,1	26
5	Refunds	(211,193)	-	(211,193)	)	(129,326)		(129,3	26)
6	Estimated 2% Waste	(779,888)	-	(779,888)	)	(95,249)	-	(95,24	49)
7	Estimated Price Variance and 3% Denial	(198,908)	-	(198,908)	)	(310,237)	-	(310,2	37)
8	DOH Replenishment	-	(42,817,993)	(42,817,993)	)	-	(43,299,105)	(43,299,1	05)
9	Adjustment to Correct Inventory	1,034,189	(8,860,993)	(7,826,804)	)	-	-		-
10	DOH Cost Recovery Admin Charge	(610,861)	-	(610,861)	)	(73,965)	-	(73,90	65)
11	Interest Income on Assessments	-	-	-		-	-		-
12	Net Assessment Activity	137,875	(4,962,453)	(4,824,578)		4,760,087	1,972,119	6,732,2	06
13	Investment Activity:								
14	Interest and Dividend Income - Morgan Stanley	709,702	-	709,702		816,822	-	816,8	22
15	Realized Gain/(Loss) on Investments - Morgan Stanle	125,089	-	125,089		45,449	-	45,44	49
16	Unrealized Gain/(Loss) on Investments - Morgan Stan	(625,383)	-	(625,383)	)	(19,692)	-	(19,69	92)
17	Investment Management Expenses	(76,249)	-	(76,249)	)	(72,801)	-	(72,80	01)
18	Interest Income - KeyBank	256	-	256		67,309	-	67,30	09
19	Net Investment Activity	133,415	-	133,415		837,087		837,0	87
20	Net Revenues	271,290	(8,039,606)	(4,691,163)	)	5,597,174	1,972,119	7,569,2	93

		Α	В	С	D	E F			
		For Seven Mo	nths Ended January 3	1, 2021	For Seven Month	s Ended January 31	I, 2020		
		Administrative	Vaccine	Total	Administrative	Vaccine	Total		
			Other Expenses						
21	Administrative Expenses:								
22	Direct Processing Costs								
23	Helms & Company (Previously KidsVax)	458,024	-	458,024	613,370	-	613,370		
24	Lockbox Image Conversion and Clearinghouse Intak	76,794	-	76,794	23,557	-	23,557		
25	Clearinghouse Intake Processing (Availity, Zelis)	9,190	-	9,190	-	-	-		
26	Lockbox Fees	28,587	-	28,587	32,690	-	32,690		
27	CollaborateMD	835	-	835	-	-	-		
28	Total Direct Processing Costs	573,430	-	573,430	669,617	-	669,617		
29									
30	Executive Director Costs and Related Support Fees								
31	Executive Director Salary	119,776	-	119,776	124,084	-	124,084		
32	Payroll Taxes	5,282	-	5,282	-	-	-		
33	Leased Employee per Check Fee	1,365	-	1,365	-	-	-		
34	Executive Director Travel and Lodging, Education, a	9,580	-	9,580	37,088	-	37,088		
35	Technology Support (Desktop and Telephony)	2,915	-	2,915	1,028	-	1,028		
36	Total Executive Director Costs and Related Support Fe	138,918	-	138,918	162,200	-	162,200		
37									
38	Provider and Payer Education and Outreach								
39	Provider Education Materials, Development and Prin	30,535	-	30,535	-	-	-		
40	Postage	167	-	167	-	-	-		
41	Website and Information Technology	4,085	-	4,085	37,425	-	37,425		
42	Technical Consultant - Margaret Lane	3,054	-	3,054	-	-	-		
43	Conferences and Education Sessions, Including Tra-	-	-	-	-	-	-		
44	Provider Office Training Sessions, Including Travel a	-	-	-	-	-	-		
45	Advertising and Sponsorships	-	-	-	16,724	-	16,724		
46	Hospitality	613	-	613	-	-	-		
47	Subcontractor Assistance	-	-	<u>-</u>	-	-	-		
48	Total Provider and Payer Education and Outreach	38,454	-	38,454	54,149	-	54,149		
49									
50	Administrative Costs								
51	Legal Counsel	64,698	-	64,698	67,798	-	67,798		
52	Audit Fees	15,467	-	15,467	14,700	-	14,700		
53	Government Relations, Including Travel, Meals, and	-	-	-	-	-	-		
54	Registered Agent Fee	-	-	-	-	-	-		
55	Bank Fees	-	-	-	7,508	-	7,508		
56	Investment Management Fees	-	-	-	-	-	-		
57	Office Supplies and Equipment	6,720	-	6,720	17,458	-	17,458		
58	Rent, ELM and Storage Facility	252	-	252	453	-	453		
59	Other Admin Support Provided by Lessor	-	-	-	-	-	-		
60	Board Retreat and Meetings	-	-	-	-	-	-		
61	Insurance	-	-	-	-	-	-		
62	Cyber Liability	10,786	-	10,786	11,742	-	11,742		
63	Directors and Officers	-	-	-	-	-	-		
64	General Liability	38,753	-	38,753	30,839	-	30,839		
65	Total Administrative Costs	136,676	-	136,676	150,498	-	150,498		
66									
67	Other Discretionary Expenditures								
68	Conversion/Implementation Cost	16,500	-	-	-	-	-		

Unaudited - For Management Purposes - See Attached Notes Prepared by Helms And Company, Inc.

		Α	В	С	D	E	F
		For Seven Mon	ths Ended January 3	1, 2021	For Seven M	lonths Ended Janua	ry 31, 2020
		Administrative	Vaccine	Total	Administrative	Vaccine	Total
69	Tricare Legislative & Administrative Services	-	-	-	(73,271)	-	(73,271)
70	<b>Executive Director and Other Contractor Bonus</b>	-	-	-	-	-	-
71	Denied Claims Recovery Expenses	15,750	-	15,750	18,000	-	18,000
72	Direct Healthcare Practices Operations	-	-	-	-	-	-
73	Covid-19 Expenses	12,250	-	12,250			
	Total Other Discretionary Expenditures	44,500	-	44,500	(55,271)	-	(55,271)
74	Total Administrative Expenses	887,478	-	931,978	981,193	-	981,193
75	Total Change in Unrestricted Net Assets	\$ (616,188) \$	(8,039,606) \$	(5,623,141)	\$ 4,615,981	\$ 1,972,119	\$ 6,588,100

# Washington Vaccine Association Administrative Budget Status For Month of January 31, 2021

		A Approved Budget	B Actual January 31, 2021	C Budget Variance
1	Direct Processing Costs			
2	Helms & Company	\$ 65,432	\$ 65,432	\$ -
3	Lockbox Image Conversion and Clearinghouse Intake (OrboGraph)	16,255	9,872	6,383
4	Clearinghouse Intake Processing (Availity, Zelis)	1,350	4,510	(3,160)
5	Lockbox Fees	5,550	5,372	178
6	CollaborateMD	189	457	(268)
7	Total Direct Processing Costs	88,776	85,643	3,133
8	Executive Director Costs and Related Support Fees			
9	Executive Director Salary	17,424	17,167	257
10	Payroll Taxes	1,767	1,580	187
11	Leased Employee per Check Fee	195	195	
12	Executive Director Travel and Lodging, Education, and Other	8,000	564	7,436
13	Technology Support (Desktop and Telephony)	335	335	
14	Total Executive Director Costs and Related Support Fees	27,721	19,841	7,880
15	Provider and Payer Education and Outreach			
16	Provider Education Materials, Development and Printing	6,250	-	6,250
17	Postage	1,000	8	992
18	Website and Information Technology	1,250	-	1,250
19	Technical Consultant - Margaret Lane	1,000	775	225
20	Conferences and Education Sessions, Including Travel and Meals	4 000	-	4 000
21	Provider Office Training Sessions, Including Travel and Meals	1,000	-	1,000
22	Advertising and Sponsorships	-	-	-
23	Hospitality	333	-	333
24	Subcontractor Assistance	6,500	-	6,500
25	Total Provider and Payer Education and Outreach	17,333	783	16,550
26	Administrative Costs			
27	Legal Counsel	5,000	2,428	2,572
28	Audit Fees		-	
29	Government Relations, Including Travel, Meals, and Consultants	2,500	-	2,500
30	Registered Agent Fee		-	
31	Bank Fees	1,500	-	1,500
32	Investment Management Fees	9,333	10,668	(1,335)
33	Office Supplies and Equipment	450	433	17
34	Rent, ELM and Storage Facility	150	-	150
35	Other Admin Support Provided by Lessor	100	-	100
36 37	Board Retreat and Meetings Insurance	3,333	-	3,333
38	Cyber Liability	24,000	10,786	13,214
39	Directors and Officers	24,000	10,700	13,214
40	General Liability	-	-	_
41	Total Administrative Costs	46,366	24.315	22,051
41	Total Administrative Costs	40,300	24,313	22,051
42	Other Discretionary Expenditures			
43	Conversion/Implementation Cost	-	-	-
44	Executive Director and Other Contractor Bonus	0.500		(4 750)
45	Denied Claims Recovery Expenses	3,500	5,250	(1,750)
46	Direct Healthcare Practices Operations	2,000	-	2,000
47	Covid-19 Expenses	-	1,750	1,750
48	Total Other Discretionary Expenditures	5,500	7,000	(1,500)
49	Total Budget	185,695	137,582	48,114

# Washington Vaccine Association Administrative Budget Status For Seven Months Ended January 31, 2021

		A Approved Budget	B Actual January 31, 2021	C Budget Variance
1	Direct Processing Costs			
2	Helms & Company (Previously KidsVax)	\$ 458,024	\$ 458,024	\$ -
3	Lockbox Image Conversion and Clearinghouse Intake (OrboGraph)	113,782	76,794	36,988
4	Clearinghouse Intake Processing (Availity, Zelis)	9,450	9,190	260
5	Lockbox Fees	29,600	28,587	1,013
6	CollaborateMD	1,323	835	488
7	Total Direct Processing Costs	612,179	573,430	38,749
8	Executive Director Costs and Related Support Fees			
9	Executive Director Salary	118,926	119,776	(850)
10	Payroll Taxes	12,063	5,282	6,781
11	Leased Employee per Check Fee	1,365	1,365	-
12	Executive Director Travel and Lodging, Education, and Other	35,000	9,580	25,420
13	Technology Support (Desktop and Telephony)	2,345	2,915	(570)
14	Total Executive Director Costs and Related Support Fees	169,699	138,918	30,781
15	Provider and Payer Education and Outreach			
16	Provider Education Materials, Development and Printing	43,750	30,535	13,215
17	Postage	11,000	167	10,833
18	Website and Information Technology	8,750	4,085	4,665
19	Technical Consultant - Margaret Lane	7,000	3,054	3,946
20	Conferences and Education Sessions, Including Travel and Meals	5,000	-	5,000
21	Provider Office Training Sessions, Including Travel and Meals	7,000	-	7,000
22	Advertising and Sponsorships	1,000	-	1,000
23	Hospitality	2,331	613	1,718
24 25	Subcontractor Assistance Total Provider and Payer Education and Outreach	19,500 105,331	38,454	19,500 66,877
•	Administrative Ocean			
26	Administrative Costs	05.000	04.000	(00.000)
27	Legal Counsel	35,000	64,698	(29,698)
28	Audit Fees	18,000	15,467	2,533
29 30	Government Relations, Including Travel, Meals, and Consultants	7,500	-	7,500
30 31	Registered Agent Fee Bank Fees	150	-	150 10,500
32	Investment Management Fees	10,500 65,335	76,249	(10,914)
33	Office Supplies and Equipment	3,150	6,720	(3,570)
34	Rent, ELM and Storage Facility	1,050	252	(3,570) 798
35	Other Admin Support Provided by Lessor	700	232	790
36	Board Retreat and Meetings	3,333	_	3,333
37	Insurance	3,333	_	0,000
38	Cyber Liability	24,000	10,786	13,214
39	Directors and Officers	32,000	38,753	(6,753)
40	General Liability	650	-	650
41	Total Administrative Costs	201,368	212,925	(11,557)
42	Other Discretionary Expenditures			
43	Conversion/Implementation Cost	-	16,500	(16,500)
44	Executive Director and Other Contractor Bonus	- -	.0,500	(10,000)
45	Denied Claims Recovery Expenses	24,500	15,750	8,750
46	Direct Healthcare Practices Operations	14,000	10,700	14,000
47	Covid-19 Expenses	1-7,000	12,250	(12,250)
48	Total Other Discretionary Expenditures	38,500	44,500	(6,000)
49	Total Budget	1,127,077	1,008,227	118,850



# Washington Vaccine Association Notes to Financial Statements For the Month Ended January 31, 2021

### **Balance Sheet**

Lines 2 and 4. Although cash decreased in January by approximately \$813,000, the balance has not decreased at the budgeted rate. Total cash and investments at month end are approximately \$57 million as compared to the budgeted cash position of \$52.8 million. Factors contributing to the variance from the budgeted reduction include the receipt of \$3.9M in recovery payments. Additionally, payments continue to be received for assessments related to FY2020 dates of service and payable at the higher FY2020 assessment rate. The time-lag between the date of service and the receipt of payment will need to be considered when projecting cash reserves for FY2022.

Line 6. The Prepaid Vaccine amount includes the amount requested by the Washington Department of Health (DOH) for the January 2021 replenishment of vaccines. The amount includes the administrative fee of 1.4%. The DOH cost recovery charge included with this request was \$78,919 and is associated with December 2020.

Line 5. Members Estimated Collectible Assessments reflects the value of vaccine funding provided to the DOH for the purchase of vaccines for which the Association expects to receive an assessment payment.

# **Profit and Loss**

Line 1. Assessment receipts for the month of January 2021 are \$2.2 million less than January 2020. A portion of the reduction is due to the timing of remittances, however, the current month's loss is in agreement with the budgeted cash reduction.

Line 2. The amount reported as Assessments includes all assessments received in the month of January. The assessments are tracked in the accounting system using the date of service supplied by the provider's remittance advice. It is assumed that the provider utilized a vaccine that was purchased by the Department of Health in either the corresponding month or a prior month.

Line 3. The amount reflects payment received by the WVA resulting from grid adherence and other payer compliance initiatives.

Line 6. The amount reported as 2% Waste is an estimate that was recorded through a journal entry. This estimate will be refined as we continue to process and track the amount of collectible assessments remaining from each DOH funding request. The amount remaining would likely represent vaccines that were not administered and would be considered waste. This will take several months of data before we are able to provide a more accurate estimate and therefore the 2% Waste estimate will continue to be used for the foreseeable future.

Line 7. The amount reported in January as Price Variance and Denials is the actual total of variances and denials identified through the lockbox transactions processed through OrboGraph.



Line 8. The DOH replenishment is the actual "cost" of the vaccines that are associated with the Assessments received in January.

### Other

Based upon a review of detailed assessment remittance data, it appears that the Association may have received some remittances in error. Research is ongoing to determine the reasons for these remittances, the timeline of receipt, and the total dollar amount. Additionally, a process to resolve these items, as well as prevent future remittance errors from occurring will be developed.

Utilizing the assessment remittance database, the Association has been able to identify several instances whereby a payer has been incorrectly denying or underpaying assessments for a variety of reasons. Efforts are underway to contact payers to resolve these discrepancies and may result in additional assessment revenue attributable to the current fiscal year.



Ensuring Funds for Childhood Vaccines

Cash Position & FY22 Budget and Vaccine Grid Development Overview

Finance Committee February 18, 2021

Confidential and Proprietary WVA (c) 2021







# Summary

- WVA remains in a strong cash position seven months into FY2021
  - The July 1, 2021 vaccine grid reductions went into effect
  - COVID-19 had an impact by reducing assessment revenue
  - Cash is ahead of forecast due partially to compliance recovery efforts
- The FY22 process for budget and grid development has begun
  - There will be multiple points of board and committee engagement
- Ideally, the grid will remain stable in FY22
- Initial assumptions will be discussed today
  - Cash targets
  - Recoveries
  - Administrative budget

# FY22 Budget & Vaccine Grid Development Process

# - Milestone Review **Executive Committee** - Initial Cash Targets - Milestone Review

### **Finance Committee Finance Committee**

- Initial Budget Discussion

- Model Review
- Lockdown Budget
- Lockdown Cash Targets

# **Operations Committee**

- Final Grid Approval

4 Feb. 18 Mar. 22 Apr.

18 Feb. 21 Jan. 8 Apr. 29 Apr.

# **Board Meeting**

- Milestone Review
- Budget Update
- Cash Update

# **Executive Committee**

- Initial Model Review
- Input to Budget
- Input to Cash Targets

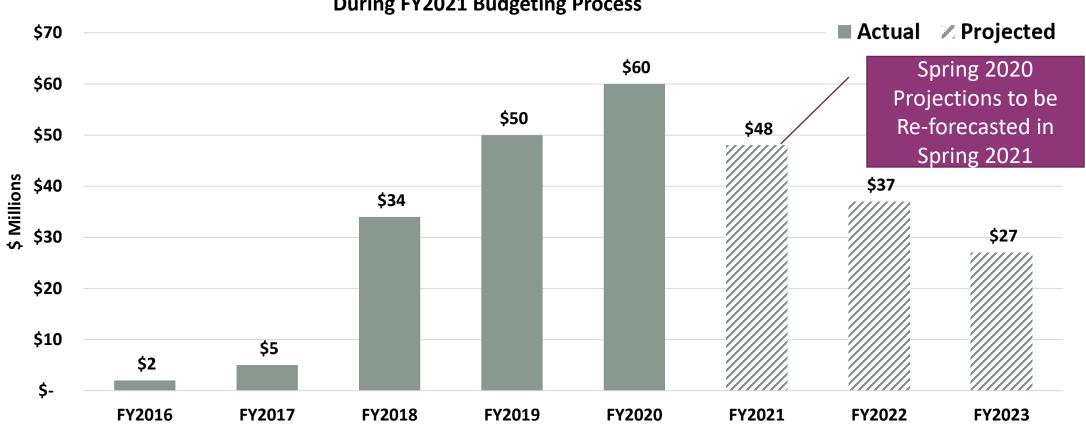
# **Board Meeting**

- Finance Committee Report
- Budget Approval
- Grid Approval

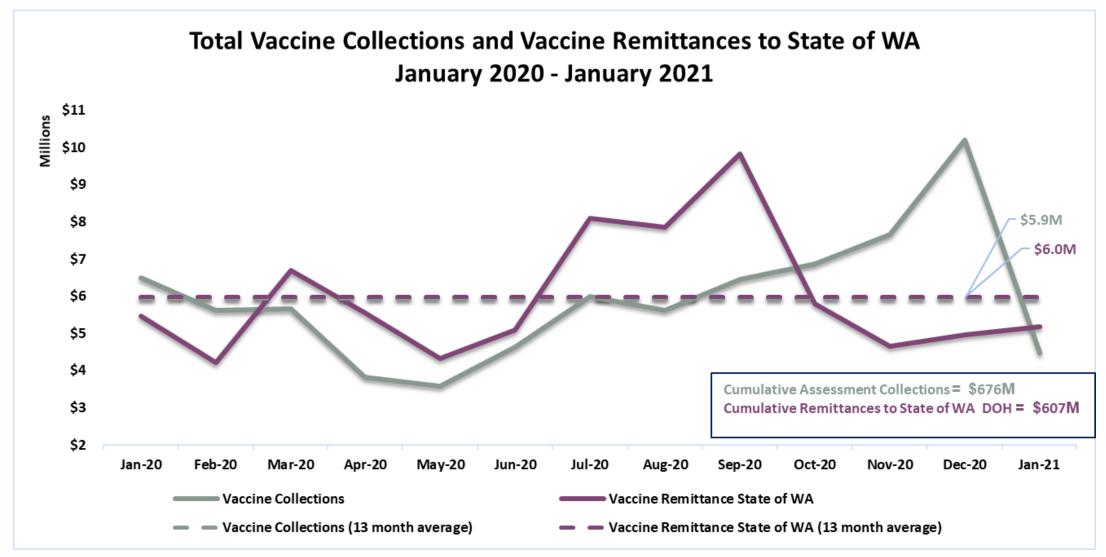
**Legend = Completed** 

# FY21 Cash Budget Goals

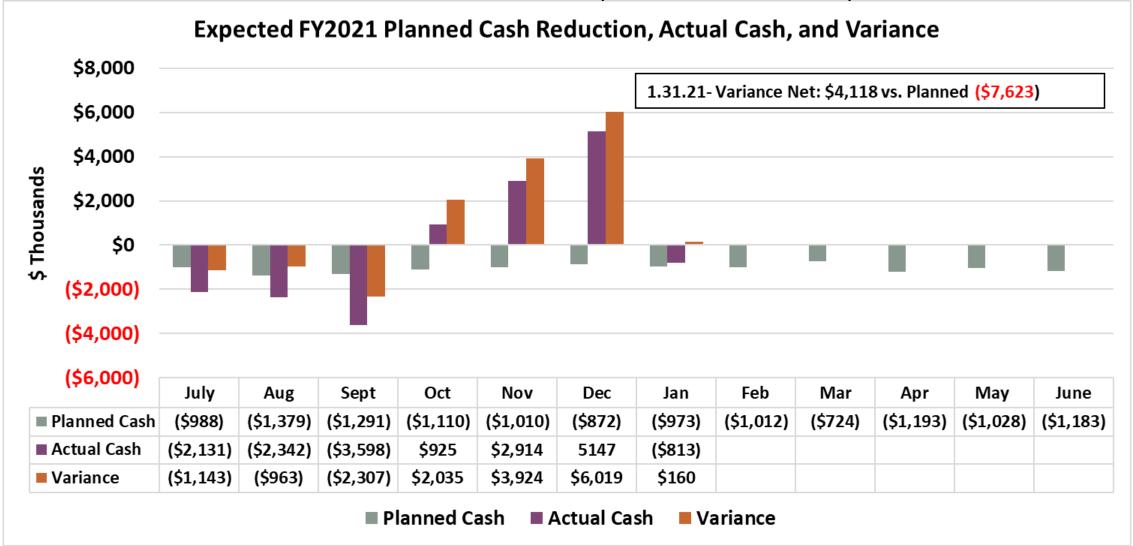
# **Cash Ending Balance and Projections During FY2021 Budgeting Process**



# Cash Flows 13 Month Period January 2020-January 2021



# FY21 Planned Cash Reduction, Actual Cash, and Variance



# Recovery Overview

- Recoveries Actively Pursued Include:
  - Grid adherence
  - Denials
  - Patient responsibility
- Recoveries Passively Pursued Include:
  - Payer DBA refunds
  - Quarterly settlement process (split DBAs)
- Method for Recoveries Include:
  - One-time settlements
  - DBAs reprocessed
- Impacts Include:
  - Some recoveries impact the Members Estimated Collectible Assessments found on the Statement of Financial Position
  - Assessment revenue increases on a go forward basis
  - Receipt of DBA detail to update WVA system flag(s)



# FY21 Assumptions & Cash Flow Impacts

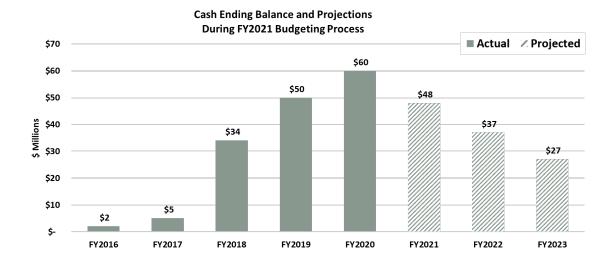
WVA Financial Model	Histo	rical	Projected	Foreca	Cost	
VV VA FIIIaliciai iviouei	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Assumptions						
Assessment Grid Markup				1	1	1
Indirect				1.4%	1.4%	1.4%
DOH Cost Recovery Fee				3.0%	2.6%	2.6%
Vaccine Wastage				3.0%	2.0%	2.0%
Denials				10.5%	8.0%	6.0%
Denial Recoveries				3.5%	3.0%	2.0%
% of Investments on Ending Cash Balance				90%	90%	90%
Inflows/Outflows						
Assessment Revenue	84,137,375	87,262,137	81,113,594	74,499,160	77,083,349	79,395,849
Vaccine Replenishment	65,835,583	65,491,991	63,139,509	74,499,160	77,083,349	79,395,849
Investment Income	-	51,903	1,158,897	, .55,255	-	-
		31,303	, ,	_	_	_
TRICARE Expense Offset  Gross Revenue	18,301,792	21,822,049	191,858 <b>19,324,840</b>	<u> </u>		
Administrative Cost				(4.042.000)	(4.070.467)	(4 444 542)
Indirect	-	-	-	(1,042,988)	(1,079,167) (2,004,167)	(1,111,542)
DOH Cost Recovery Fee	-	-	-	(2,234,975) (2,234,975)	(2,004,167)	(2,064,292) (1,587,917)
Vaccine Wastage Denials	-	_	-	(7,822,412)	(6,166,668)	(4,763,751)
Denial Recoveries	_	_	_	2,607,471	2,312,500	1,587,917
Administrative Budget	(1,189,899)	(1,821,862)	(1,310,555)	(2,027,633)	(1,935,521)	(1,919,676)
Total Administrative Cost	(1,189,899)	(1,821,862)	(1,310,555)	(12,755,512)	(10,414,689)	(9,859,261
Revenue in Excess of Expenditures	17,111,893	20,000,187	18,014,285	(12,755,512)	(10,414,689)	(9,859,261)
Effect on Cash Reserves						
Cash Basanyas Baginning Balansa	0 502 052	24 120 004	E0 477 071	60 404 105	47 720 602	27 222 002
Cash Reserves Beginning Balance Cash Generated/ (Used)	9,582,053 24,538,923	34,130,094 16,347,877	50,477,971 10,016,224	60,494,195 (12,755,512)	47,738,683 (10,414,689)	37,323,993 (9,859,261)
, ,						
Cash Reserves Ending Balance	34,130,094	50,477,971	60,494,195	47,738,683	37,323,993	27,464,732
Investments	9,118	45,555,976	54,444,775	42,964,814	33,591,594	24,718,259
Cash and Cash Equivalents	34,120,976	4,921,995	6,049,419	4,773,868	3,732,399	2,746,473



	Histo	orical				W۱	VA ANNUA	L OPERAT	IONS BUI	OGET FY20	021				Forecast		
Budget Summary	Budgeted	Projected Actual	July	August	Sept	Oct	Nov	Dec .	Jan	Feb	Mar	April	May	June	Budgeted Total	Budgeted Total	Budgeted Total
,	FY 2020	FY 2020	2020	2020	2020	2020	2020	2020	2021	2021	2021	2021	2021	2021	FY 2021	FY 2022	FY 2023
Ninest Burnardine Contr																	
Direct Processing Costs	420.967	E03 E08	CE 422	CE 422	CE 422	CE 422	CE 422	CE 422	CE 422	CE 422	CE 422	CE 422	CE 422	CE 422	705 104	705 104	705 104
Helms & Company (Previously KidsVax)	430,867	502,598	65,432	65,432	65,432	65,432	65,432	65,432	65,432	65,432	65,432	65,432	65,432	65,432	785,184	785,184	785,184
Lockbox Image Conversion and Clearinghouse Intake (OrboGraph)	-	111,915	16,255	16,255	16,255	16,255	16,255	16,255	16,255	16,255	16,255	16,255	16,255	16,255	195,054	195,054	195,054
Clearinghouse Intake Processing (Availity, Zelis)	-	4,050	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	16,200	17,820	19,602
Lockbox Fees	55,000	58,151	3,000	3,400	3,300	3,500	5,100	5,750	5,550	4,500	3,350	3,850	3,650	3,325	48,275	33,793	28,965
CollaborateMD	-	567	189	189	189	189	189	189	189	189	189	189	189	189	2,268	-	-
	485,867	677,281	86,226	86,626	86,526	86,726	88,326	88,976	88,776	87,726	86,576	87,076	86,876	86,551	1,046,981	1,031,851	1,028,805
xecutive Director Costs and Related Support Fees																	
Executive Director Salary	207,000	203,000	16,917	16,917	16,917	16,917	16,917	16,917	17,424	17,424	17,424	17,424	17,424	17,424	206,045	212,226	218,593
Payroll Taxes	20,992	20,586	1,716	1,716	1,716	1,716	1,716	1,716	1,767	1,767	1,767	1,767	1,767	1,767	20,895	21,522	22,168
Leased Employee per Check Fee	_	2,730	195	195	195	195	195	195	195	195	195	585	195	195	2,730	3,000	3,000
Executive Director Travel and Lodging, Education, and Other	80,500	65,000	3,000	3,000	3,000	6,000	6,000	6,000	8,000	6,000	8,000	6,000	8,000	8,000	71,000	75,000	75,000
Technology Support (Desktop and Telephony)	00,500	10,670	335	335	335	335	335	335	335	335	335	335	335	335	4,020	4,020	4,020
realises of support (Desitor and Telephony)	308,492	301,986	22,162	22,162	22,162	25,162	25,162	25,162	27,721	25,721	27,721	26,111	27,721	27,721	304,690	315,768	322,781
			,	,	,	,-3		,	,	,		,=	,			,	,
rovider and Payer Education and Outreach	46.724	45.000	6.350	6.350	6.250	6.250	6.250	6.250	6.250	6.250	6.250	6.350	6.350	6.250	75.000	45.000	45.000
Provider Education Materials, Development and Printing	16,724	15,000	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	75,000	45,000	45,000
Postage	20.225	2,500	1,000	5,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	5,000	20,000	15,000	15,000
Website and Information Technology	38,235	37,425	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	15,000	15,000	15,000
Technical Consultant - Margaret Lane	-	-	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000	12,000	12,000
Conferences and Education Sessions, Including Travel and Meals	6,000	6,000	Λ.			2,000		3,000	-				2,000		7,0	1, 000	11,000
Provider Office Training Sessions, Including Travel and Meals			000	00	1,0	1,00	1,( )0/	00	1,000	1,00	1 10	,000	1,000	1000	12,0 0	12 00	12,000
Advertising and Sponsorships	2,000	-					1	1,00					1,000	- 1	2 000	2 00	2,000
Hospitality	2,000	200	3	33	333		333	333	333	3	33		3			,,000	4,000
Subcontractor Assistance	-	-					6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	52,000	52,000	52,000
	64,959	61,125	10,833	14,833	10,833	12,833	17,333	21,333	17,333	17,333	17,333	17,333	20,333	21,333	199,000	168,000	168,000
dministrative Costs																	
Legal Counsel	48,000	116,250	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	40,000	40,000
Audit Fees	12,000	14,700	-,	9,000	9,000	-/	-,	-,	-,	-,	-/	-,	-,	-,	18,000	16,000	16,000
Government Relations, Including Travel, Meals, and Consultants	12,000	11,700		3,000	3,000	5,000			2,500			5,000			12,500	12,500	12,500
Registered Agent Fee		140		150		3,000			2,300			3,000			150	150	150
	18,000	11,262	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,000	18,000	18,000
Bank Fees	112,000		,		9,333		9,333	9,333	9,333	9,333	9,333	9,333	9,333	9,333	112,000		
Investment Management Fees		125,369	9,337	9,333		9,333						-		,		85,000	80,000
Office Supplies, Printing and Equipment	10,410		450	450	450	450	450	450	450	450	450	450	450	450	5,400	5,500	5,500
ELM Rent, Conference Rooms and Storage Facility	5,000	5,000	150	150	150	150	150	150	150	150	150	150	150	5,065	6,715	6,800	6,800
Other Admin Support Provided by Lessor	2,000	2,000	100	100	100	100	100	100	100	100	100	100	100	100	1,200	2,400	2,400
Board Retreat and Meetings	5,000	-	-	-	-	-	-	-	3,333	3,333	3,333	3,333	3,333	3,333	20,000	5,000	5,000
Insurance			-	-	-	-	-	-	-	-	-	-	-	-			
Cyber Liability	15,000	11,742	-	-	-	-	-	-	24,000	-	-	-	-	-	24,000	24,720	25,462
Directors and Officers	30,000	30,839	-	32,000	-	-	-	-	-	-	-	-	-	-	32,000	32,960	33,949
General Liability	-	-		650	_	-	_	-	-	-	-	-	-	-	650	650	650
	257,410	317,302	16,537	58,333	25,533	21,533	16,533	16,533	46,366	19,866	19,866	24,866	19,866	24,781	310,615	249,680	246,410
ther Discretionary Expenditures																	
Conversion/Implementation Cost		480,000															
Executive Director and Other Contractor Bonus	100,000	20,000											100.000		100,000	100,000	100,000
	•		3.500	3.500	2.500	2.500	2.500	2 500	2.500	2.500	2.500	2.500	100,000	2 500			100,000
Denied Claims Recovery and Grid Adherence Activities	36,000	27,000	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	42,000	42,000	42,000
DBA System Refinement Activities	136,000	527,000	2,000 - 5,500	2,000 5,500	2,000 5,500	2,000 5,500	2,000 5,500	2,000 5,500	2,000 5,500	2,000 5,500	2,000 5,500	2,000 5,500	2,000 105,500	2,000 5,500	24,000 166,000	24,000 166,000	24,000 166,000
	130,000	327,000	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	103,300	3,300	100,000	100,000	100,000
otal Budget	1,252,728	1,884,693	- 141,258	187,454	150,554	, 151,754	152,854,	,1,57,504	185,696	156,146	156,996	160,886	260,296	165,886	2,027,286	1,931,299	1,931,996
Other Uncategorized Expenses	46,807		<del></del>	<del>ra en Ha</del>	<del></del>	<del></del>	<del></del>	<del>~~(+)</del> -2	<del>-021</del>								
Other Oficategorized Expenses	10,007																

# Placeholder FY22 Assumptions Discussion

- Assumptions
  - 2022 YE Cash \$
  - 2023 YE Cash \$
  - 2024 YE Cash \$



# Further Analysis

- Additional months close
- Improved estimate of YE cash \$
- DOH FY2022 projections
- April 2021 CDC pricing
- Improved aging factor of Assessment Revenue line
- Additional recovery estimates





# **Reserves Investment Policy – Washington Vaccine Association**

(Adopted June 28, 2018; Revised and Restated \_\_\_\_\_, 2021)

# **Overview of WVA Reserves Investment Policy**

Washington Vaccine Association (WVA) is a Washington nonprofit corporation, exempt from taxation pursuant to section 501(c)(3) of the Internal Revenue Code of 1986, as amended. The primary purpose of WVA is to collect and remit adequate funds from health carriers and third-party administrators to the Washington State Department of Health to pay timely the cost of vaccines administered to children in the State of Washington who are not eligible for free vaccines under one or more federal programs. WVA was created in April 2010 pursuant to the provisions of Chapter 70.290, RCW.

The Board of Directors of WVA (Board) has determined that to carry out its statutory and charitable purpose WVA should maintain minimum reserves [in amounts projected from time to time by the Board to cover several months of vaccines costs plus the next flu season purchases] to provide liquidity to fund the costs of such vaccines by timely (just in time) deposits to the State's universal vaccine purchase account.

The purpose of this Reserves Investment Policy is to establish the responsibility, authority, and guidelines for the investment of WVA reserve funds maintained from time to time.

# **Reserves Investment Policy Review**

This Reserves Investment Policy has been adopted by the Board and will be reviewed periodically by the Board or a delegated Board committee as required to remain consistent with the objectives of WVA and with current financial trends. Changes to this Reserves Investment Policy shall require Board approval.

### **Prudence and Good Faith**

Persons responsible for managing and investing WVA funds shall act in good faith and with the care an ordinarily prudent person in a like position would exercise under similar circumstances as set out in the Washington State Uniform Prudent Management of Institutional Funds Act (UPMIFA), Chapter 24.55 RCW.

### **Investment Objectives and Principles**

The objectives of WVA's investment program are, in order of priority:

- Safety and preservation of principal by investing in a high quality, diversified portfolio of securities as described in "Investment Guidelines."
- Liquidity of investments that is sufficient to meet WVA's projected funding requirements and provide liquidity for unanticipated funding needs.
- Market rates of return on invested funds consistent with the above stated conservative objectives.



### **Investment Guidelines**

# 1. Maturity:

Individual security maturities shall not exceed 60 months (5 years). The weighted average maturity of the Portfolio shall not exceed 36 months (3 years). No more than 40% of the Portfolio will carry maturities beyond 36 months (3 years). A maturity or effective maturity by definition shall include puts, announced calls or other structural features which will allow the holder to redeem the investments at a quantifiable price consistent with liquidity, safety and preservation of capital.

# 2. Eligible Investments:

Eligible investments shall include only the following investments:

**United States Government Securities:** Marketable securities which are direct obligations of the U.S.A., issued by or guaranteed as to principal and interest by the U.S. Government and supported by the full faith and credit of the United States.

**United States Government Agency Securities:** Debt securities issued by the Government Sponsored Enterprises, Federal Agencies and certain international institutions which are not direct obligations of the United States, but involve US Government sponsorship and are fully guaranteed by government agencies or enterprises, including but not limited to:

- Federal Farm Credit Bank (FFCB)
- o Federal Home Loan Bank (FHLB)
- Federal Home Loan Mortgage Corporation (FHLMC)
- Federal National Mortgage Association (FNMA)

**Corporate Debt Instruments:** All commercial paper and other short-term, unsecured promissory notes issued by corporations or financial institutions including but not limited to Master Notes, Medium-Term Notes, Deposit Notes, Eurodollar Notes and Yankee Notes and bonds. Corporate Debt must have either short term or long-term ratings. At the time of purchase, a security must have at least 2 short-term ratings of A-1 or P-1 or F1 or higher (S&P, Moody's and Fitch, respectively), or at least 2 long-term debt ratings of A, A2, or A or higher (S&P, Moody's, and Fitch, respectively). If the credit rating on a security falls to either BAA1 or BBB+ from the time of purchase, the holding shall be sold.

Investments in corporate bond issuers primarily related to health care or pharmaceutical companies is strongly discouraged (or: not permitted).

**Money Market Mutual Funds:** Shares of an open-end investment company fund registered under the Investment Company Act of 1940 and rated AAA by at least one major rating agency (S&P, Moody's, or Fitch). The investments of that fund should comply with the SEC regulations under Rule 2a-7 and maintain a constant net asset value, offer daily liquidity and carry an average weighted maturity that does not exceed 90 days. An investment consultant shall routinely evaluate WVA's investment portfolio to ensure its compliance with this Investment Policy.

**FDIC Insured Certificates of Deposit:** Marketable certificate of deposit (CDs) in separately insured ownership categories of less than \$250,000 each insured by the Federal Deposit Insurance Corporation.



**Bank Deposit and Checking Accounts:** No limit will be placed on bank deposit or checking accounts as long as they are 100% guaranteed by FDIC coverage. Where FDIC limits expire or are otherwise exceeded, the board will set prudent operating limits in consideration of the overall economic and operating benefits to WVA; credit quality of the bank; and overall risk environment.

**Issuer Concentration Limits** – In order to provide adequate issuer risk diversification the following issuer limits apply, based on the Portfolio size at the time of purchase:

- 1. No limit on AAA money funds that otherwise meet policy parameters;
- 2. No limit on US Treasury individual securities;
- 3. Maximum of 10% individual securities backed by any qualifying Agency issuer; and
- 4. Maximum of 5% individual securities of any corporate or bank issuer, with a total maximum limit of corporate bond holdings to not more than 50% of the total Portfolio.

# Benchmarking, Performance, and Communications

The investment performance of the Portfolio will be measured and evaluated against an appropriate blend of commonly accepted performance benchmark indexes.

At a minimum, quarterly performance and strategy outlook reviews should be held with the investment manager and the Board or its delegated committee. The investment manager or consultant will provide timely reporting on capital market developments affecting the Portfolio and present a course of action if necessary. Investments may be sold prior to maturity due to changes in credit quality, market condition, or for uncertain capital needs; however, prudence and overall caution shall be exercised to minimize any potential losses.

# **Delegation of Authority**

The Board shall be authorized to delegate certain responsibilities to professional experts in various fields to assist WVA in developing an investment strategy aligned with WVA's objectives consistent with UPMIFA. Professionals may include investment management consultants, investment managers, custodians of investments, attorneys, auditors, and any others who may assist WVA in meeting its responsibilities and obligations to prudently administer the investments of WVA. The Board shall engage a qualified investment manager to evaluate performance of the Portfolio and support compliance with this Reserves Investment Policy.

Revised and Restated	_ day of	, 2021.
Chad Murphy, PharmD		



# **Reserves Investment Policy – Washington Vaccine Association**

(Adopted \_\_\_\_\_June 28, 2018; Revised and Restated , 2021)

# **Overview of WVA Reserves Investment Policy**

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- Conservative Mmarket rates of return on invested funds consistent with the above stated conservative



### **Investment Guidelines**

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Approved and adopted on this Revised and Restated day of, 202148.	
<u>Chad Murphy, PharmD</u> <del>John Sobeck, M.D., Chairma÷≥bvcn</del>	