

What: Board of Directors Meeting

Date & Time: Thursday, February 13, 2025; 1:00-4:00 p.m. PT

Location: Webinar/Teleconference

Notice: The meeting may be recorded for the benefit of the minute-taker. The WVA intends to delete the recording after the minutes are approved.

# Agenda

Approx.	Pg.	*	Topic/Anticipated Action	Presented by:
Time			1 W.L 0 L	1 77.11
1:00-1:05			1. Welcome & Introductions	J. Zell
p.m.			a. Notification of Recording	
1:05-1:15			2. Action Items	J. Dunn
p.m.	Pg. 2-4	*	a. To Approve the Minutes of the November 7,	
			2024 Board Meeting	
			b. To Confirm Dr. Hema Sivasubramanian as a	
			Board Member representing Aetna under	
			RCW 70.290.030 Sec. 3(a)	
1:15-1:30			3. Financial Updates	
p.m.	Pg. 5-22	*	a. Unaudited Financials	P. Miller/
1			b. Current Cash Position	L. Walker/J. Zell
1:30-1:45			4. DOH Updates	J. Sherls/M. Roberts
p.m.			a. Flu/COVID Uptake	
			b. Non-Traditional Provider Work	
			c. HB1531	
			d. Budget Updates	
1:45-1:50			5. Public Comment	Any
p.m.				
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1:50-4:00			6. Executive Session (Public Excluded)	
p.m.				
4:00 p.m.			7. Closing	J. Dunn

<sup>\*</sup>Indicates agenda item attached / Red text indicates an action item



1 Washington Vaccine Association 2 **Board of Directors Meeting** 3 November 7, 2024; 1:00-4:00 p.m. (PT) 4 5 I. Attendance. This meeting was conducted in-person and virtually. Participating in all or part of the meeting were the following individuals: 6 7 Helms & Company, Inc. 8 Directors 9 John Dunn, MPH, MD, Kaiser Permanente, Chair 29 Patrick Miller, MPH, WVA, Administrative Director 10 Beth Harvey, MD, South Sound Pediatrics, 30 Ashley Ithal, MPH, WVA, Project Director (virtual) 11 Vice Chair (virtual) 31 Lisa White, WVA, Customer and Financial Support 12 Ed Marcuse, MD, MPH, FPIDS, University 32 Specialist (virtual) of Washington, Secretary Leslie Walker, CPA, Mason+Rich, PA (virtual) 13 33 Chad Murphy, PharmD, Premera 34 15 Steven Caplow, Esq., DWT LLP 35 Others 16 Kara Manley, United Healthcare (virtual) 36 Anne Redman, Esq., Perkins Coie 17 Nicole Saint Clair, MD, Regence 37 Carrie Allen, OneDigital 18 Helen Chea, MD, Molina (virtual) 38 Stacy Parker, OneDigital (virtual) Michele Roberts, MPH, MCHES, Washington 39 Kathryn Kolan, Consultant (virtual) 20 Department of Health 40 Breelyn Young, GSK Jamilia Sherls, DND, MPH, Washington Department 41 Rick Hourigan, MD, Cigna (virtual) 21 of Health 42 Eric Sonju, JD, Washington Office of the Attorney General 23 43 (virtual) Chris Wright, JD, Washington Office of the Attorney WVA 24 44 Julia Walter Zell, MA., Esq., Executive Director General (virtual) 25 45 Cheri Cagle, Stakeholder Liaison Lisa Templeton, Informed Choice Washington (virtual) 26 Bob Runnells, Informed Choice Washington (virtual) 27 48 II. Summary of Actions Taken and/or Recommended 49 50 51 Actions Taken (votes adopted) 52 To approve the minutes of the June 20, 2024, Board Meeting i. 53 ii. Vote to Reappoint Members (Ms. Manley and Dr. Marcuse) 54 iii. Votes to Elect Officers / Committee Chairs for the 2025 calendar year Vote to Ratify Adoption/Publication of 2023-24 Audited Financial Statements 55 iv. 56 Vote to Approve/Publish 2023-24 Annual Report 57 58 III. Minutes 59 60 Welcome and Introductions Dr. Dunn called the meeting to order at 1:13 p.m. Ms. Zell provided a notice of recording for the purposes of the 61 meeting minutes. The recording will be deleted once the meeting minutes are approved. Dr. Dunn conducted a roll 62 call, and introductions were given by members, invited guests, and members of the public. 63 64 Consent Calendar 65 66 Dr. Dunn asked for a motion to approve the minutes. Upon motion duly made and seconded, it was unanimously 67 68 VOTED: To approve the minutes of the June 20, 2024, Board Meeting. 69 70 Dr. Dunn asked for a motion to reappoint members. Upon motion duly made and seconded, it was unanimously 71 72 VOTED: To reappoint members whose terms expire in 2024 (Ms. Manley and Dr. Marcuse). 73 74 Dr. Dunn asked for a motion to elect officers and committee chairs. Upon motion duly made and seconded, with proposed officers and chairs abstaining from the vote, it was 75

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**VOTED:** To Elect Officers / Committee Chairs as presented on the Board Term Document, with the addition of Steven as an Executive Committee Member.

#### IV. Financial Updates

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#### **Current Unaudited Financials**

Mr. Miller reviewed the unaudited financials through September 30, 2024, noting that October financials will be completed next week. He walked the Board through the unaudited financial statements and highlighted that we are running ahead of the administrative budget.

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#### Investment Policy Statement Update

- Ms. Zell reviewed the Investment Policy Statement (IPS) revisions approved of by the Finance and Executive 88 Committees. She explained the need to add a section on reserves and add detail regarding the processes for projecting, 89
- retaining, and managing cash reserves. 90

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#### 91 Impact of Respiratory Vaccines on Collections / Vaccine Pipeline

- Mr. Miller provided an overview of a series of items from CY2023 and CY2024 that had the largest impact on 92
- 93 collections and cash reserves. Ms. Roberts noted that vaccine trends in Washington, and nationally, are negatively
- 94 impacting some vaccine uptake. Ms. Zell and Mr. Miller highlighted plans to rebuild reserves over the next few years.

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#### **Audited Financial Statements**

Ms. Zell reported that WVA received another clean audit from Clifton Larson Allen (CLA), CLA reviewed the results of the audit with the Finance Committee in September, which recommended adoption and publication by the Board.

To Ratify Adoption/Publication of 2023-24 Audited Financial Statements.

Dr. Dunn asked for a motion. Upon motion duly made and seconded, it was unanimously

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**VOTED:** 

V. ED/AD Updates

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# Legislative Update

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Ms. Kolan provided an update on the upcoming political landscape for Washington given the recent election results. She noted that the newly elected Governor Ferguson announced his executive team today. Ms. Kolan noted that the next six to nine months will require continued relationship building between the WVA and policy makers.

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# **Hospital Onboarding**

109 Ms. Zell provided a historical overview of onboarding efforts with birthing hospitals to become DBA compliant in 110 their inpatient and outpatient settings. Thirty of the hospitals are fully onboarded and DBA compliant. Onboarding 111 efforts continue with four (4) others. 112

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#### Non-traditional Provider Report

Mr. Miller gave an update on onboarding efforts with non-traditional providers other than hospitals and highlighted the funding impacts of those efforts. Ms. Zell provided an overview of current provider type requirements to submit the DBA and the current status of DBA submission by provider type. Ms. Zell proposed policy recommendations to the Board by provider type. She noted that the WVA is currently working with the Department of Health (DOH) and the Office of the Insurance Commissioner (OIC) to more clearly define the understanding of the Direct Care Practices (DCP) statutory requirements as well as the impacts of updating WVA's exemption policy related to different provider types. Ms. Sherls added that while a decision is pending regarding DCP participation in the Childhood Vaccine Program (VCP), no new DCP providers will be enrolled until statutory determination is made.

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Ms. Zell reported that joint efforts between the DOH and WVA have been successful in finding a solution for onboarding providers. The DOH has committed to not shipping vaccines prior to a provider demonstrating the ability to submit a DBA.

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- Mr. Miller reviewed the next steps for onboarding Local Health Jurisdictions (LHJs), remaining mobile providers, and 128 remaining School Based Health Clinics (SBHCs). Ms. Sherls added that options for onboarding LHJs and SBHCs 129
- 130 were raised during joint summer 2024 workgroup meetings. Dr. Marcuse requested we consider volume data by





provider type to accommodate vulnerable populations and "vaccine deserts." The policy recommendations will be reviewed again during the February board meeting.

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### Annual Report

Ms. Zell reviewed the 2023-2024 Annual Report. She noted that the Annual Report is distributed to policy makers, partners, and is posted to the WVA website. Dr. Dunn asked for a motion to approve/publish 2023-24 Annual Report as presented.

To Approve/Publish 2023-24 Annual Report as presented.

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Upon motion duly made and seconded, it was unanimously

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### VI. Vaccine Committee Update

**VOTED:** 

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Dr. Marcuse provided a historical overview of the Vaccine Committee including the original intent for its creation. He noted that due to changes over time that the scope of activities for the Vaccine Committee has increased and has resulted in the need to review and revise the WVA Vaccine Committee Charter.

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VII. Public Comments - None.

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152 VIII. Executive Session - Confidential.

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154 IX. Closing

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Dr. Dunn reviewed the FY2025 WVA Meeting Schedule.

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158 With no further business before the Board, Dr. Dunn closed the meeting at 4:40 p.m.



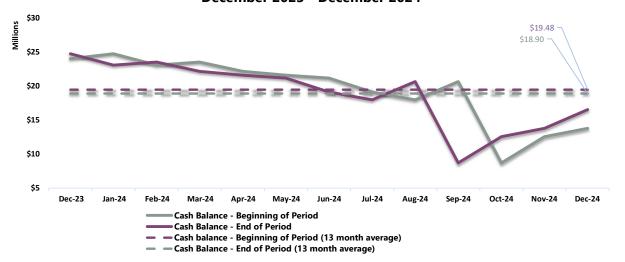
# WASHINGTON VACCINE ASSOCIATION UNAUDITED FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED December 31, 2024

With Supplemental Informational Reporting

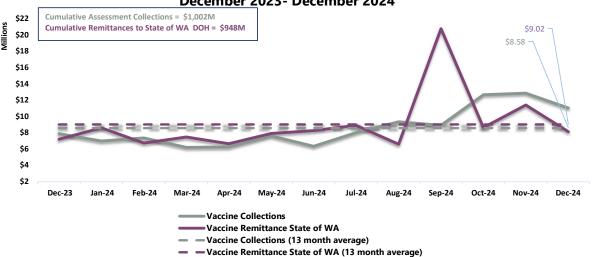
Prepared by

Helms & Company, Inc., Administrator

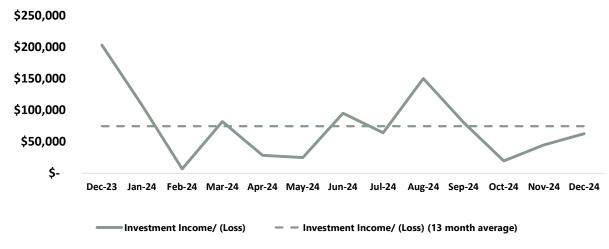
# Cash Balances Beginning and End of Period December 2023 - December 2024



# Total Vaccine Collections and Vaccine Remittances to State of WA December 2023- December 2024



# Investment Income / (Loss) December 2023 - December 2024



#### Washington Vaccine Association Statement of Cash Flows For the Periods Ended

1 Cash balance - beginning	Month 12/31/2023 \$ 24,030,711	Month 1/31/2024 \$ 24,747,027 \$	Month 2/29/2024 23,085,456	Month 3/31/2024 \$ 23,521,897	Month 4/30/2024 \$ 22,162,210	Month 5/31/2024 \$ 21,613,478	Month 6/30/2024 \$ 21,174,525	Month 7/31/2024 \$ 19,120,795	Month 8/31/2024 \$ 17,993,842	Month 9/30/2024 \$ 20,658,059	Month 10/31/2024 \$ 8,716,428	Month 11/30/2024 \$ 12,568,944	Month 12/31/2024 \$ 13,783,291
Inflows:													
2 Vaccine collections	7,887,920	6,990,175	7,369,668	6,211,692	6,254,380	7,621,018	6,340,794	8,017,869	9,356,584	8,923,503	12,656,809	12,849,604	11,047,667
3 Interest income - payers													
4 Investment income/ (loss)	203,060	107,733	6,717	81,784	28,218	24,733	95,079	64,004	150,093	80,340	19,636	44,951	62,545
5 Total inflows	8,090,980	7,097,908	7,376,385	6,293,476	6,282,598	7,645,751	6,435,873	8,081,872	9,506,677	9,003,843	12,676,445	12,894,554	11,110,212
Outflows:													
Program													
6 Vaccine remittance State of WA	(7,204,298)	(8,588,463)	(6,745,691)	(7,492,549)	(6,658,211)	(7,903,031)	(8,269,728)	(8,928,023)	(6,597,300)	(20,756,893)	(8,631,780)	(11,394,804)	(8,132,841)
Administration													
7 Direct Processing Costs	(96,944)	(91,064)	(109,096)	(88,277)	(97,477)	(95,778)	(99,052)	(93,240)	(101,122)	(97,664)	(97,153)	(104,991)	(104,225)
8 Executive Director Costs and Support Fees	(27,832)	(48,157)	(37,326)	(29,391)	(35,454)	(32,634)	(59,567)	(78,677)	(49,258)	(32,262)	(12,952)	(103,569)	(70,193)
9 Provider and Payer Education and Outreach	(6,900)	(5,404)	(8,539)	(6,355)	(15,311)	(30,712)	(24,082)	(11,305)	(5,322)	(1,499)	(7,580)	(15,841)	(13,466)
10 Administrative Costs	(31,130)	(25,941)	(5,254)	(13,821)	(11,793)	(11,999)	(31,683)	(58,403)	(61,569)	(42,465)	(31,578)	(27,780)	(21,528)
11 Other Discretionary Expenditures	(7,560)	(450)	(34,038)	(22,771)	(13,084)	(10,550)	(5,491)	(39,177)	(27,889)	(14,691)	(42,886)	(33,223)	(9,393)
12 Total Administration	(170,366)	(171,016)	(194,253)	(160,614)	(173,119)	(181,673)	(219,875)	(280,802)	(245,160)	(188,581)	(192,149)	(285,404)	(218,805)
13 Net all other outflows		-	-	-	-	-	-	-	-	-		-	<u>-</u>
14 Total outflows	(7,374,664)	(8,759,479)	(6,939,944)	(7,653,163)	(6,831,330)	(8,084,704)	(8,489,603)	(9,208,825)	(6,842,460)	(20,945,474)	(8,823,929)	(11,680,208)	(8,351,646)
15 Net Cash Incr (decr) for period	716,316	(1,661,571)	436,441	(1,359,687)	(548,732)	(438,953)	(2,053,730)	(1,126,953)	2,664,217	(11,941,631)	3,852,516	1,214,347	2,758,567
16 Cash balance - end of period	\$ 24,747,027	\$ 23,085,456 \$	23,521,897	\$ 22,162,210	\$ 21,613,478	\$ 21,174,525	\$ 19,120,795	\$ 17,993,842	\$ 20,658,059	\$ 8,716,428	\$ 12,568,944	\$ 13,783,291	\$ 16,541,857

Note: Cash balance includes amounts in KeyBank and Morgan Stanley

# Washington Vaccine Association Statement of Financial Position As of December 31, 2024

# **ASSETS**

1	Current Assets	
2	Cash and Cash Equivalents	\$ 10,402,203
3	Accounts Receivable	-
4	Investments	6,139,655
5	Members Estimated Collectible Assessments	23,482,456
6	Prepaid Expenses	-
7	Prepaid Vaccine	8,132,481
8	Prepaid Administrative Services	=
9	Total Current Assets	 48,156,794
10	Total Assets	\$ 48,156,794
	LIABILITIES AND NET ASSETS	
11	Current Liabilities	
12	Accounts Payable	\$ 93,419
13	Other Accruals	128,581
14	Total Current Liabilities	 222,000
15	Assessments Collected in Excess of Vaccine Funding	
	and Administrative Activities	 47,934,793
16	Total Liabilities	 48,156,794
16	Total Liabilities and Net Assets	\$ 48,156,794

		Statement of Activities	and Changes in i	iet Assets			
		Α	В	С	D	E	F
		Month E	inded December 31	, 2024	For Six Mont	hs Ended December 3	1, 2024
		Administrative	Vaccine	Total	Administrative	Vaccine	Total
		Revenues / V	/accine Expenses				
1	Assessment Activity:						
2	Assessments	\$ 632,116	\$ 10,492,112	\$ 11,124,228	\$ 2,794,953	60,569,481 \$	63,364,435
3	Recoveries	-	-	=	=	-	-
4	Estimated Over (Under) Collections	-	-	=	=	-	-
5	Refunds	(27,503)	-	(27,503)	(248,343)	-	(248,343)
6	Estimated Provider Waste	(813,142)	-	(813,142)	(1,303,058)	-	(1,303,058)
7	Estimated Price Variance and 3% Denial	(45,116)	-	(45,116)	(385,038)	-	(385,038)
8	DOH Replenishment	-	(7,559,074)	(7,559,074)	-	(46,312,643)	(46,312,643)
9	Adjustment to Correct Inventory	-	-	-	-	-	-
10	DOH Cost Recovery Admin Charge	-	-	-	(392,494)	-	(392,494)
11	Interest Income on Assessments	-	-	-	-	-	-
12	Net Assessment Activity	(253,645)	2,933,037	2,679,392	466,019	14,256,838	14,722,857
13	Investment Activity:						
14	Interest and Dividend Income - Morgan Stanley	7,838	-	7,838	132,908	-	132,908
15	Realized Gain/(Loss) on Investments - Morgan Stanley	-	-	-	(324,415)	-	(324,415)
16	Unrealized Gain/(Loss) on Investments - Morgan Stanley	17,180	-	17,180	595,945	-	595,945
17	Investment Management Expenses	(1,395)	-	(1,395)	(14,991)	-	(14,991)
18	Interest Income - KeyBank	37,527	-	37,527	118,963	-	118,963
19	Net Investment Activity	61,150	-	61,150	508,410	-	508,410
20	Net Revenues	(192,495)	2,933,037	2,740,542	974,429	14,256,838	15,231,267

		Α	В	С	D	E	F
		Month Ended	December 31, 2	024	For Six Months	Ended December 31	, 2024
		Administrative	Vaccine	Total	Administrative	Vaccine	Total
		Other Exper	ıses				
21	Administrative Expenses:	·					
22	Direct Processing Costs						
23	Administrator (Helms & Company, Inc.)	81,133	-	81,133	486,798	-	486,798
24	EDI /ACH Clearinghouse Maintenance (Helms & Company, Inc.)	-	-	-	-	-	-
27	Recovery and Compliance (Helms & Company, Inc.)	-	-	-	-	-	-
28	Lockbox Intake RMS (formerly OrboGraph)	7,112	-	7,112	38,123	-	38,123
25	Clearinghouse Intake Processing (Availity, Zelis, Etc.)	9,020	-	9,020	51,289	=	51,289
26	Lockbox and Bank Fees	5,577	-	5,577	29,296	=	29,296
29	Total Direct Processing Costs	102,843	-	102,843	605,506	-	605,506
30	Staff Costs and Related Support Fees						
31	Salaries	29,685	-	29,685	177,555	-	177,555
45	Stakeholder Liaison	-	-	-	-	-	-
32	Payroll Taxes	893	-	893	5,733	-	5,733
	Benefit Stipend	1,200	-	1,200	7,200	=	7,200
	Professional Development	17,814	-	17,814	51,403	=	51,403
33	Leased Employee per Check Fee	232	-	232	1,392	-	1,392
34	Travel, Conferences, and Lodging, Education, and Other	12,391	-	12,391	55,879	-	55,879
35	Technology Support (Desktop and Telephony)	479	-	479	4,516	-	4,516
36	Total Staff Costs and Related Support Fees	62,694	-	62,694	303,678	-	303,678
37	Provider and Payer Education and Outreach						
38	Education Materials Design, Development and Printing	-	-	-	1,453	-	1,453
39	Postage	251	-	251	1,052	-	1,052
40	Website and Information Technology	1,808	-	1,808	9,457	-	9,457
41	Technical Consultants	5,139	-	5,139	19,583	-	19,583
42	Provider Office Training Sessions	1,604	-	1,604	12,034	=	12,034
43	Advertising and Sponsorships	1,598	-	1,598	1,598	=	1,598
44	Hospitality	4,084	-	4,084	16,701	-	16,701
47	Total Provider and Payer Education and Outreach	14,484	-	14,484	61,879	-	61,879
48	Administrative Costs						
49	Legal - General Counsel and Governance	7,965	-	7,965	42,037	-	42,037
50	Legal - Special Projects and Litigation	7,673	-	7,673	22,153	-	22,153
51	Audit Fees	-	-	-	33,464	-	33,464
52	Government Relations Consultants	3,000	-	3,000	21,000	-	21,000
53	Registered Agent Fee	-	-	-	-	-	-
54	Operations/Compliance/IT - Compliance Program Expansion	<u>=</u>	-	-	1,958	=	1,958
55	Communications - Graphic Designer; Printing; Postage	-	-	-	3,750	-	3,750
56	Audit Fees Segmentation of Accounts; Settlement Reporting	-	-	_	172	-	172
57	Government Relations - Federal and State; Coordination with Parties	-	-	-	4,140	-	4,140
58	Office Supplies and Equipment	1,189	-	1,189	13,954	-	13,954
59	Rent	-	-	-	716	-	716
60	Other Admin Support Provided by Lessor	-	-	_	- -	-	-
61	Board Retreat, Scheduled Meetings & Hospitality	_	_	_	4,901	_	4,901

		Α		В		С		)	E	F
		Me	onth Ende	ed December 3	31, 202	4	ı	or Six Months	Ended December	31, 2024
		Administrat	ive	Vaccine		Total	Admi	nistrative	Vaccine	Total
62	Cyber Liability		-	-		-		29,148	-	29,148
63	Board D & O		-	-		-		21,740	-	21,740
64	General Liability		-	-		-		1,699	-	1,699
65	Legal - Contracting; Counsel; Meetings; Interpretation; Consultation		-	-		-		5,665	-	5,665
66	Total Administrative Costs	19,8	328	-		19,828		206,497	-	206,497
67	Other Discretionary Expenditures									
68	Staff Bonus Pool		-	-		-		-	-	-
69	Human Resources and Governance Consultant	2,	174	-		2,174		17,857	-	17,857
70	Special Projects Leakage Recovery		-	-		-		11,884	-	11,884
71	Cybersecurity Project	7,2	219	-		7,219		104,977	-	104,977
72	Total Other Discretionary Expenditures	9,3	393	-		9,393		134,718	-	134,718
73	Total Administrative Expenses	209,2	241	-		209,241		1,312,277	-	1,312,277
74	Total Change in Unrestricted Net Assets	\$ (401,7	736) \$	2,933,037	\$	2,531,301	\$	(337,848) \$	14,256,838	\$ 13,918,990
74	Total Change in Unrestricted Net Assets	\$ (401,7	736) \$	2,933,037	\$	2,531,301	\$	(337,848) \$	14,256,838	\$ 13,918,990

		Α		В	С		D	E		F	
		For Six M	onths E	nded December	31, 2024		For Six Mon	ths Ended [	December	31, 2023	
		Administrative		Vaccine		Total	Administrative	\	/accine		Total
			Revenu	ies / Vaccine Exp	enses						
1	Assessment Activity:										
2	Assessments	\$ 2,794,953	\$	60,569,481	\$ 63,	364,435	\$ (1,965,507)	\$ 49,6	12,880	\$ 47,64	47,373
3	Recoveries	-		-		-	-		-		-
4	Estimated Over (Under) Collections	-		-		-	-		-		-
5	Refunds	(248,343)		-	(2	248,343)	(198,769)		-	(19	98,769)
6	Estimated Provider Waste	(1,303,058)		-	(1,	303,058)	(745,335)		-	(74	45,335)
7	Estimated Price Variance and 3% Denial	(385,038)		-	(3	385,038)	(599,538)		-	(59	99,538)
8	DOH Replenishment	-		(46,312,643)	(46,	312,643)	-	(54,6	12,444)	(54,61	12,444)
9	Adjustment to Correct Inventory	-		-		-	-		-		-
10	DOH Cost Recovery Admin Charge	(392,494)		-	(3	392,494)	(691,761)		-	(69	91,761)
11	Interest Income on Assessments	-		-		-	-		-		-
12	Net Assessment Activity	466,019		14,256,838	14,	722,857	(4,200,910)	(4,9	99,564)	(9,20	00,474)
13	Investment Activity:										
14	Interest and Dividend Income - Morgan Stanley	132,908		-		132,908	405,548		-	40	05,548
15	Realized Gain/(Loss) on Investments - Morgan Stanle	(324,415)		-	(3	324,415)	(625,543)		-	(62	25,543)
16	Unrealized Gain/(Loss) on Investments - Morgan Stan	595,945		-	!	595,945	1,021,439		-	1,02	21,439
17	Investment Management Expenses	(14,991)		-		(14,991)	(40,487)		-	(4	40,487)
18	Interest Income - KeyBank	118,963		-		118,963	99,267		-	9	99,267
19	Net Investment Activity	508,410		-	:	508,410	 860,224		-	86	60,224
20	Net Revenues	974,429		14,256,838	15,2	231,267	 (3,340,686)	(4,9	99,564)	(8,34	40,250)

		Α	В	С	D	E	F
		For Six Month	s Ended December 31,	2024	For Six Months	Ended December 31	, 2023
		Administrative	Vaccine	Total	Administrative	Vaccine	Total
			Other Expenses				
21	Administrative Expenses:						
22	Direct Processing Costs						
23	Administrator (Helms & Company, Inc.)	486,798	-	486,798	392,592	-	392,592
24	EDI /ACH Clearinghouse Maintenance (Helms & Con	-	-	-	22,500	-	22,500
27	Recovery and Compliance (Helms & Company, Inc.)	-	-	-	31,500	-	31,500
28	Lockbox Intake RMS (formerly OrboGraph)	38,123	-	38,123	40,765	-	40,765
25	Clearinghouse Intake Processing (Availity, Zelis, Etc.)	51,289	-	51,289	43,634	-	43,634
26	Lockbox and Bank Fees	29,296	-	29,296	25,521	-	25,521
29	Total Direct Processing Costs	605,506	-	605,506	556,513	-	556,513
30	Staff Costs and Related Support Fees						
31	Salaries	177,555	-	177,555	144,300	-	144,300
45	Stakeholder Liaison	-	-	-	-	-	-
32	Payroll Taxes	5,733	-	5,733	4,352	-	4,352
	Benefit Stipend	7,200	-	7,200	-	-	-
	Professional Development	51,403	-	51,403	-	-	-
33	Leased Employee per Check Fee	1,392	-	1,392	1,252	-	1,252
34	Travel, Conferences, and Lodging, Education, and Ot	55,879	-	55,879	41,838	-	41,838
35	Technology Support (Desktop and Telephony)	4,516	-	4,516	5,266	-	5,266
36	Total Staff Costs and Related Support Fees	303,678	-	303,678	197,007	-	197,007
37	Provider and Payer Education and Outreach						
38	<b>Education Materials Design, Development and Printi</b>	1,453	-	1,453	26,958	-	26,958
39	Postage	1,052	-	1,052	14	-	14
40	Website and Information Technology	9,457	-	9,457	12,535	-	12,535
11	Technical Consultants	19,583	-	19,583	3,163	-	3,163
12	Provider Office Training Sessions	12,034	-	12,034	18,456	-	18,456
43	Advertising and Sponsorships	1,598	-	1,598	-	-	-
44	Hospitality	16,701	-	16,701	10,376	-	10,376
47	Total Provider and Payer Education and Outreach	61,879	-	61,879	71,501	-	71,501
48	Administrative Costs						
49	Legal - General Counsel and Governance	42,037	-	42,037	21,615	-	21,615
50	Legal - Special Projects and Litigation	22,153	-	22,153	2,700	-	2,700
51	Audit Fees	33,464	-	33,464	24,733	-	24,733
52	Government Relations Consultants	21,000	-	21,000	· -	-	-
53	Registered Agent Fee Operations/Compliance/IT - Compliance	-	-	-	-	-	-
54	Program Expansion	1,958		1,958	29,188	_	29,188

		Α	В	С	D	E	F
		For Six Month	s Ended December 31,	2024	For Six Months	Ended December 31	, 2023
		Administrative	Vaccine	Total	Administrative	Vaccine	Total
	Communications - Graphic Designer; Printing;						
55	Postage	3,750	-	3,750	-	-	-
	Audit Fees Segmentation of Accounts; Settlement						
56	Reporting	172	-	172	7,313	-	7,313
57	Government Relations - Federal and State; Coordina	4,140	-	4,140	10,500	-	10,500
58	Office Supplies and Equipment	13,954	-	13,954	8,025	-	8,025
59	Rent	716	-	716	445	-	445
60	Other Admin Support Provided by Lessor	-	-	-	-	-	-
61	Board Retreat, Scheduled Meetings & Hospitality	4,901	-	4,901	-	-	-
62	Cyber Liability	29,148	-	29,148	-	-	-
63	Board D & O	21,740	-	21,740	21,740	-	21,740
64	General Liability	1,699	-	1,699	30,601	-	30,601
65	Legal - Contracting; Counsel; Meetings; Interpretatic	5,665	-	5,665	89,738	-	89,738
66	Total Administrative Costs	206,497	-	206,497	246,597	-	246,597
67	Other Discretionary Expenditures						
68	Staff Bonus Pool	-	-	-	-	-	-
69	Human Resources and Governance Consultant	17,857	-	17,857	28,080	-	28,080
70	Special Projects Leakage Recovery	11,884	-	11,884	-	-	-
71	Cybersecurity Project	104,977	-	104,977	-	-	-
72							
	Total Administrative Expenses	1,312,277	-	1,312,277	1,099,699	-	1,099,699
73	-						
	Total Change in Unrestricted Net Assets	\$ (337,848) \$	14,256,838 \$	13,918,990	\$ (4,440,384) \$	(4,999,564) \$	(9,439,949)

			A	В		С	D	E	F
			Month E	nded December 3	1, 202	24	Month End	ed December 31, 2023	
		Ad	ministrative	Vaccine		Total	Administrative	Vaccine	Total
			Revenues	/ Vaccine Expense	es				
1	Assessment Activity:								
2	Assessments	\$	632,116	10,492,112	\$	11,124,228	\$ (21,878) \$	7,948,598 \$	7,926,720
3	Recoveries		-	-		-	-	-	-
4	Estimated Over (Under) Collections		-	-		-	-	-	-
5	Refunds		(27,503)	-		(27,503)	(37,528)	-	(37,528)
6	Estimated Provider Waste		(813,142)	-		(813,142)	(27,664)	-	(27,664)
7	Estimated Price Variance and 3% Denial		(45,116)	-		(45,116)	(29,119)	-	(29,119)
8	DOH Replenishment		-	(7,559,074)		(7,559,074)	-	(8,513,017)	(8,513,017)
9	Adjustment to Correct Inventory		-	-		-	-	-	-
10	DOH Cost Recovery Admin Charge		-	-		-	(139,339)	-	(139,339)
11	Interest Income on Assessments		-	-		-	-	-	-
12	Net Assessment Activity		(253,645)	2,933,037		2,679,392	(255,528)	(564,419)	(819,947)
13	Investment Activity:								
14	Interest and Dividend Income - Morgan Stanley		7,838	-		7,838	36,599	-	36,599
15	Realized Gain/(Loss) on Investments - Morgan Stanley		-	-		-	-	-	-
16	Unrealized Gain/(Loss) on Investments - Morgan Stanley		17,180	-		17,180	137,543	-	137,543
17	Investment Management Expenses		(1,395)	-		(1,395)	(4,027)	-	(4,027)
18	Interest Income - KeyBank		37,527	-		37,527	32,945	-	32,945
19	Net Investment Activity		61,150	-		61,150	203,060	-	203,060
20	Net Revenues		(192,495)	2,933,037		2,740,542	(52,468)	(564,419)	(616,886)

		Α	В	С	D	Е	F
		Month Ende	ed December 31, 20	024	Month Ende	ed December 31, 2023	
		Administrative	Vaccine	Total	Administrative	Vaccine	Total
		Other	Expenses				
21	Administrative Expenses:						
22	Direct Processing Costs						
23	Administrator (Helms & Company, Inc.)	81,133	-	81,133	65,432	-	65,432
24	EDI /ACH Clearinghouse Maintenance (Helms & Company, Inc.)	-	-	-	3,750	-	3,750
27	Recovery and Compliance (Helms & Company, Inc.)	-	-	-	5,250	-	5,250
28	Lockbox Intake RMS (formerly OrboGraph)	7,112	-	7,112	7,391	-	7,391
25	Clearinghouse Intake Processing (Availity, Zelis, Etc.)	9,020	-	9,020	10,434	-	10,434
26	Lockbox and Bank Fees	5,577	-	5,577	4,687	-	4,687
29	Total Direct Processing Costs	102,843	-	102,843	96,944	-	96,944
30	Staff Costs and Related Support Fees						
31	Salaries	29,685	-	29,685	26,306	-	26,306
45	Stakeholder Liaison	-	-	-	-	-	-
32	Payroll Taxes	893	-	893	900	-	900
33	Benefit Stipend	1,200	-	1,200	-	-	-
34	Professional Development	17,814	-	17,814	-	-	-
33	Leased Employee per Check Fee	232	-	232	255	-	255
35	Travel, Conferences, and Lodging, Education, and Other	12,391	-	12,391	-	-	-
36	Technology Support (Desktop and Telephony)	479	-	479	372	-	372
37	Total Staff Costs and Related Support Fees	62,694	-	62,694	27,832	-	27,832
38	Provider and Payer Education and Outreach						
39	Education Materials Design, Development and Printing	-	-	-	6,900	-	6,900
40	Postage	251	-	251	-	<u>-</u>	_
41	Website and Information Technology	1,808	-	1,808	-	-	-
42	Technical Consultants	5,139	-	5,139	-	-	-
43	Provider Office Training Sessions	1,604	-	1,604	-	-	-
44	Advertising and Sponsorships	1,598	-	1,598	-	-	-
45	Hospitality	4,084	-	4,084	-	-	-
46	Total Provider and Payer Education and Outreach	14,484	-	14,484	6,900	-	6,900
47	Administrative Costs						
48	Legal - General Counsel and Governance	7,965	_	7,965	9,017	_	9,017
49	Legal - Special Projects and Litigation	7,673	_	7,673	-	_	-
50	Audit Fees	-	-	-	-	-	_
51	Government Relations Consultants	3,000	-	3,000	-	-	_
52	Registered Agent Fee	-	-	-	-	-	-
53	Operations/Compliance/IT - Compliance Program Expansion	-	-	-	-	<u>-</u>	_
54	Communications - Graphic Designer; Printing; Postage	-	-	-	<u>-</u>	-	_
55	Audit Fees Segmentation of Accounts; Settlement Reporting	-	-	-	1,836	-	1,836
56	Government Relations - Federal and State; Coordination with Parties	-	-	-	3,000	-	3,000
57	Office Supplies and Equipment	1,189	_	1,189	80	_	80

		Α	В	С	D	E	F
		Month End	ed December 31, 20	24	Month Ende	d December 31, 2023	
		Administrative	Vaccine	Total	Administrative	Vaccine	Total
58	Rent	-	-	-	-	-	-
59	Other Admin Support Provided by Lessor	-	-	-	-	-	-
60	Board Retreat, Scheduled Meetings & Hospitality	-	-	-	-	-	-
61	Cyber Liability	-	-	-	-	-	-
62	Board D & O	-	-	-	-	-	-
63	General Liability	-	-	-	-	-	-
64	Legal - Contracting; Counsel; Meetings; Interpretation; Consultation	-	-	-	17,196	-	17,196
65	Total Administrative Costs	19,828	-	19,828	31,130	-	31,130
66	Other Discretionary Expenditures						
67	Staff Bonus Pool	-	-	-	-	-	-
68	Human Resources and Governance Consultant	2,174	-	2,174	7,560	-	7,560
69	Special Projects Leakage Recovery	-	-	-	-	-	-
70	Cybersecurity Project	7,219	-	7,219	-	-	-
	Total Other Discretionary Expenditures	9,393	-	9,393	7,560	-	7,560
71							
	Total Administrative Expenses	209,241	-	209,241	170,366	-	170,366
72							
	Total Change in Unrestricted Net Assets	\$ (401,736) \$	2,933,037 \$	2,531,301	\$ (222,833) \$	(564,419) \$	(787,252)

#### **Washington Vaccine Association** Administrative Budget Status For Month of December 31, 2024

		A Approved Budget	B Actual December 31, 2024	C Budget Variance (\$)	D Budget Variance (%)
1 0	Direct Processing Costs				
2	Administrator (Helms & Company, Inc.)	81,133	81,133	-	0.0%
3	EDI /ACH Clearinghouse Maintenance (Helms & Company, Inc.)	-	-	-	-
4	Lockbox Intake RMS (formerly OrboGraph)	6,750	7,112	(362)	5.4%
5	Clearinghouse Intake Processing (Availity, Zelis, Etc.)	6,500	9,020	(2,520)	38.8%
6	Lockbox and Bank Fees	4,250	5,577	(1,327)	31.2%
7 T	Total Direct Processing Costs	98,633	102,843	(4,210)	4.3%
8 S	Staff Costs and Related Support Fees				
9	Salaries	27,250	29,685	(2,435)	8.9%
10	Stakeholder Liaison	-	-	-	-
11	Payroll Taxes	2,085	893	1,192	-57.2%
12	Benefit Stipend	1,200	1,200	-	0.0%
13	Professional Development	750	17,814	(17,064)	2275.2%
14	Leased Employee per Check Fee	240	232	8	-3.3%
15	Travel, Conferences, and Lodging, Education, and Other	8,000	12,391	(4,391)	54.9%
16	Technology Support (Desktop and Telephony)	335	479	(144)	43.0%
17 S	Subtotal	39,860	62,694	(22,834)	57.3%
18 F	Provider and Payer Education and Outreach				
19	Education Materials Design, Development and Printing	6,000	-	6,000	-100.0%
20	Postage	1,025	251	774	-75.5%
21	Website and Information Technology	1,200	1,808	(608)	50.7%
22	Technical Consultants	5,000	5,139	(139)	2.8%
23	Provider Office Training Sessions	2,500	1,604	896	-35.8%
24	Advertising and Sponsorships	139	1,598	(1,459)	1049.4%
25	Hospitality	1,200	4,084	(2,884)	240.3%
26 S	Subtotal	17,064	14,484	2,580	-15.1%
27 <i>F</i>	Administrative Costs				
28	Legal - General Counsel and Governance	3,533	7,965	(4,432)	125.4%
29	Legal - Special Projects and Litigation	5,225	7,673	(2,448)	46.9%
30	Audit Fees	-	-	-	-
31	Government Relations Consultants	4,165	3,000	1,165	-28.0%
32	Registered Agent Fee	-	-	-	-
33	Investment Management Fees	7,000	1,395	5,605	-80.1%
34	Office Supplies and Equipment	775	1,189	(414)	53.5%
35	Rent	-	-	-	-
36	Other Admin Support Provided by Lessor	42	-	42	-100.0%
37	Board Retreat, Scheduled Meetings & Hospitality	500	-	500	-100.0%
38	Cyber Liability	-	-	-	-
39	Board D & O	-	-	-	-
40	General Liability	-	-	-	-
41 5	Subtotal	21 240	21 222	17	-0.1%
42 C	Other Discretionary Expenditures	21,240	21,223	17	-0.1%
43	Staff Bonus Pool		-		
43 44	Human Resources and Governance Consultant	1,100	2,174	(1.074)	97.6%
45	Special Projects Leakage Recovery	12,250	2,174	(1,074) 12,250	-100.0%
46	Cybersecurity Project	6,250	- 7,219	(969)	15.5%
	Subtotal	19,600	9,393	10,207	-52.1%
48 T	otal Budget	\$ 196,397	\$ 210,636	\$ (14,239)	7.3%
				· · ·	

# Washington Vaccine Association Administrative Budget Status For Six Months Ended December 31, 2024

		A Approved Budget	B Actual December 31, 2024	C Budget Variance (\$)	D Budget Variance (%)
1 1	Direct Processing Costs				
2	Administrator (Helms & Company, Inc.)	486,798	486,798	-	0.0%
3	EDI /ACH Clearinghouse Maintenance (Helms & Company, Inc.)	-	-	-	-
4	Lockbox Intake RMS (formerly OrboGraph)	40,500	38,123	2,377	-5.9%
5	Clearinghouse Intake Processing (Availity, Zelis, Etc.)	39,000	51,289	(12,289)	31.5%
6	Lockbox and Bank Fees	25,500	29,296	(3,796)	14.9%
7	Total Direct Processing Costs	591,798	605,506	(13,708)	2.3%
8 5	Staff Costs and Related Support Fees				
9	Salaries	163,500	177,555	(14,055)	8.6%
10	Stakeholder Liaison	-	-	-	-
11	Payroll Taxes	10,737	5,733	5,004	-46.6%
12	Benefit Stipend	7,200	7,200	-	0.0%
13	Professional Development	4,500	51,403	(46,903)	1042.3%
14	Leased Employee per Check Fee	1,440	1,392	48	-3.3%
15	Travel, Conferences, and Lodging, Education, and Other	48,000	55,879	(7,879)	16.4%
16	Technology Support (Desktop and Telephony)	2,010	4,516	(2,506)	124.7%
17 5	Subtotal	237,387	303,678	(66,291)	27.9%
18 I	Provider and Payer Education and Outreach				
19	Education Materials Design, Development and Printing	36,000	1,453	34,547	-96.0%
20	Postage	6,150	1,052	5,098	-82.9%
21	Website and Information Technology	7,200	9,457	(2,257)	31.3%
22	Technical Consultants	30,000	19,583	10,417	-34.7%
23	Provider Office Training Sessions	15,000	12,034	2,966	-19.8%
24	Advertising and Sponsorships	834	1,598	(764)	91.6%
25	Hospitality	7,200	16,701	(9,501)	132.0%
26	Subtotal	102,384	61,879	40,505	-39.6%
27	Administrative Costs				
28	Legal - General Counsel and Governance	21,198	42,037	(20,839)	98.3%
29	Legal - Special Projects and Litigation	31,350	22,153	9,197	-29.3%
30	Audit Fees	36,000	33,464	2,537	-7.0%
31	Government Relations Consultants	24,990	21,000	3,990	-16.0%
32	Registered Agent Fee	155		155	-100.0%
33	Investment Management Fees	42,000	14,991	27,009	-64.3%
34	Office Supplies and Equipment	4,650	13,954	(9,304)	200.1%
35	Rent	267	716	(449)	168.3%
36	Other Admin Support Provided by Lessor	168		168	-100.0%
37	Board Retreat, Scheduled Meetings & Hospitality	12,500	4,901	7,599	-60.8%
38	Cyber Liability	31,825	29,148	2,677	-8.4%
39	Board D & O	79,560	21,740	57,820	-72.7%
40	General Liability	3,523	1,699	1,824	-51.8%
41 5	Subtotal	288,186	205,803	82,383	-28.6%
12 (	Other Discretionary Expenditures				
42 \	Staff Bonus Pool	<u>-</u>	-	-	-
44	Human Resources and Governance Consultant	6,600	17,857	(11,257)	170.6%
45	Special Projects Leakage Recovery	73,500	11,884	61,616	-83.8%
46	Cybersecurity Project	37,500	104,977	(67,477)	179.9%
	Subtotal	117,600	134,718	(17,118)	14.6%
<b>4</b> 8 T	Fotal Budget	\$ 1,337,355	\$ 1,311,584	\$ 25,771	- -1.9%
	<del>-</del>	+ 1,551,555	- 1,511,504		1.570

## Washington Vaccine Association Administrative Budget Status For Six Months Ended December 31, 2024

		A Approved Budget	B Actual December 31, 2024	C Budget Variance
1	Legal - Contracting; Counsel; Meetings; Interpretation; Consultation	6,367	5,665	702
2	Government Relations - Federal and State; Coordination with Parties; Lobbying	8,938	4,140	4,797
3	Finance/Audit - Segmentation of Accounts; Settlement Reporting; Collections	23,457	172	23,286
4	Operations/Compliance/IT - Compliance Program Expansion; Recovery Management	-	1,958	(1,958)
5	Communications - Graphic Designer; Printing; Postage; Mailing Services	28,019	3,750	24,269
6	Total Budget	\$ 66,780	\$ 15,685	\$ 51,096



# Washington Vaccine Association Notes to Financial Statements For the Six Months Ended December 31, 2024

### **Balance Sheet**

Lines 2 and 4. Cash increased in December by approximately \$2,740,000. Total cash and investments at month end are approximately \$16.5 million as compared to the budgeted cash position of \$31.4 million. The time-lag between the date of service and the receipt of payment has been considered when projecting cash reserves for FY2025.

Line 5. Members Estimated Collectible Assessments reflects the value of vaccine funding provided to the DOH for the purchase of vaccines for which the Association expects to receive an assessment payment.

Line 7. The Prepaid Vaccine amount includes the amount requested by the Washington Department of Health (DOH) for the January 2025 replenishment of vaccines. The amount includes the Agency Indirect Rate of 1.4% which equaled \$112,288 included in the request.

#### Profit and Loss

Line 2. The amount reported as Assessments includes all assessments received in the month of December. The assessments are tracked in the accounting system using the procedure code and date of service supplied by the provider's remittance advice. While it is assumed that the provider utilized a vaccine that was purchased by the Department of Health in either the corresponding month or a prior month(s), there are too many variables in the purchasing process, the supply chain, and the utilization driving the remittance to provide certainty.

Line 6. The amount reported as Provider Waste is based upon estimates provided by the DOH.

Line 7. The amount reported in December as Price Variance and Denials is the actual total of variances and denials identified through analysis of payer transactions.

Line 8. The DOH replenishment is the actual "cost" of the vaccines that are associated with the Assessments received in December. Included in this amount are funds, approved by the Board of Directors, used to purchase RSV immunizations, which are expensed as the immunizations are purchased.



#### **Other**

Payments to the DOH, totaling \$1.3M, were deferred in October 2024. The \$1.3M includes vaccine purchases, indirect costs, and cost recovery amounts. The DOH will recapture these funds over a five-month period between February-May 2025. Additionally, payments to the DOH, for cost recovery amounts were deferred for the three-month period between November 2024-January 2025.

Based upon a review of detailed assessment remittance data, the Association at times receives both over- and under-payments for remittances. Overpayments are repaid through the refunds process, through balance forward remittances, or through a separate, specific analysis. Utilizing the assessment remittance database, the Association has been able to identify several instances whereby a payer has been incorrectly denying or underpaying assessments for a variety of reasons. The Association's compliance efforts work with payers to resolve these discrepancies and may result in additional assessment revenue or refunds attributable to the current fiscal year that may or may not be related to the current fiscal year.